



**Report and Financial  
Statements for the year  
ended 31 July 2025**

Gloucestershire College



## CONTENTS

---

KEY MANAGEMENT PERSONNEL, BOARD OF GOVERNORS AND PROFESSIONAL ADVISORS.....	1
REPORT OF THE GOVERNING BODY .....	2
STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL .....	19
GOVERNING BODY'S STATEMENT ON THE COLLEGE'S REGULARITY, PROPRIETY AND COMPLIANCE WITH FUNDING BODY TERMS AND CONDITIONS OF FUNDING.....	30
STATEMENT OF THE RESPONSIBILITIES OF THE MEMBERS OF THE BOARD OF GOVERNORS.....	31
INDEPENDENT AUDITOR'S REPORT TO THE GOVERNING BODY OF GLOUCESTERSHIRE COLLEGE FOR THE YEAR ENDED 31 JULY 2025 .....	32
INDEPENDENT REPORTING ACCOUNTANT'S REPORT ON REGULARITY TO THE CORPORATION OF GLOUCESTERSHIRE COLLEGE AND THE SECRETARY OF STATE FOR EDUCATION .....	36
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME.....	38
CONSOLIDATED AND COLLEGE STATEMENT OF CHANGES IN RESERVES.....	39
BALANCE SHEETS AS AT 31 JULY 2025.....	40
CONSOLIDATED CASHFLOWS .....	41
NOTES TO THE FINANCIAL STATEMENTS .....	42

# KEY MANAGEMENT PERSONNEL, BOARD OF GOVERNORS AND PROFESSIONAL ADVISORS

---

## KEY MANAGEMENT PERSONNEL

---

Key management personnel are defined as members of the College Executive Team and were represented by the following in 2024/25:

Matthew Burgess – Principal

Andrew Bates – Chief Financial Officer

Karen Morris – Vice-Principal for Curriculum and Quality

David Kettlety – Director of Student Employment and Experience (Resigned 13th September 2025)

Hannah Snelling – Director of People and Culture

## BOARD OF GOVERNORS

---

A full list of Governors is given on pages 20-21 of these financial statements.

Ms Justine Cosson is Head of Governance.

## PROFESSIONAL ADVISORS

---

### **Financial statement auditors and reporting accountants:**

Hazlewoods LLP

Staverton Court

Staverton

Cheltenham, GL51 0UX

### **Internal auditors:**

RSM UK Risk Assurance Services LLP

St Philips Point,

Temple Row, Birmingham,

West Midlands, B2 5AF

### **Bankers:**

Barclays Bank

Leicester, LE87 2BB

### **Solicitors:**

Harrison Clark Rickerbys Limited

Ellenborough House

Wellington Street

Cheltenham, GL50 1YD

# REPORT OF THE GOVERNING BODY

---

## NATURE, OBJECTIVES AND STRATEGIES

---

The Governors present their report and the audited financial statements for the year ended 31 July 2025.

### Legal status

The Board of Governors was established under the Further and Higher Education Act 1992 for the purpose of conducting Gloucestershire College. The College is an exempt charity for the purpose of Part 3 of the Charities Act 2011.

Principal Office:

Gloucester Campus  
Llanthony Road  
Gloucester, GL2 5JQ

### Mission

The College's mission, as approved by the Board of Governors, is "to deliver learning that works". The College delivers training pathways that enable individuals to realise their ambitions and fulfil their potential whilst meeting the skills needs of the local community.

### Public benefit

Gloucestershire College (GC) is an exempt charity under the Part 3 of the Charities Act 2011 and is regulated by the Secretary of State for Education. The members of the Board of Governors, who are trustees of the charity, are disclosed on pages 20-21.

In setting and reviewing the College's strategic objectives, the Board of Governors has had due regard to the Charity Commission's guidance on public benefit, particularly its supplementary guidance on the advancement of education. The guidance sets out the requirement that all organisations wishing to be recognised as charities must demonstrate, explicitly that their aims are for the public benefit. In delivering its mission, the College provides the following identifiable public benefits through the advancement of education:

- High-quality teaching
- Widening participation and tackling social exclusion
- Excellent employment record for students
- Strong student support systems
- Links with employers, industry and commerce
- Local Skills Improvement Plan (LSIP)

### Implementation of strategic plan

The Board of Governors has approved its Strategic Plan for the period 1 August 2022 to 31 July 2026 and a copy of this is available on the College website. The process of updating the College's Strategic Plan for 2026-28 has commenced and the new Strategic Plan will be ready for publication in the new year.

The Board of Governors monitors the performance of the College against the Strategic Plan.

The College's mission statement, "To deliver learning that works", reflects the cornerstone of Gloucestershire College's work:

- To provide learners with the opportunities, experiences and skills to move into their intended career destinations
- To promote social mobility

# REPORT OF THE GOVERNING BODY

---

- To enable employers to access the skills needed for Gloucestershire to be prosperous for all

The College has a broad offer encompassing full time programmes for 16–18-year-olds, a large adult provision, and a significant apprenticeship provision, as well as other workplace learning. The offer is inclusive and responds to all types of learners, such as those with learning difficulties and or disabilities, provision for the unemployed, education and training, and higher education.

The focus of provision is predominantly technical education and training, considering local skills strategies and needs, particularly those identified by the Local Enterprise Partnership (LEP), Economic Growth Board and LSIP.

GC works with several partners, including the University of the West of England (UWE), to deliver a coherent higher and professional study offer. The College-based HE offer includes Higher National Certificates and Diplomas as well as Foundation and Honours Degrees in Art & Design, IT, Education, Business, Construction, Media and Engineering.

The College also plays a central role in the county ensuring local employers access the skills they need to be prosperous through:

- a) Our successful apprenticeship provision, which has been recognised by winning the National AoC Beacon Award.
- b) Developing the professional and technical skills of our learners to prepare them for the local and national workforce.
- c) Supporting in the training and upskilling of the current workforce.
- d) Working with the Gloucestershire Skills Advisory Panel and Economic Growth Board (ECG), (formally the LEP) to ensure local skills needs are identified and addressed.

The College has played an active role in many of the government initiatives to raise skills levels. Strong and effective partnerships exist with employers, education providers, civic and community groups as well as the ECG and LSIP partners to ensure we understand needs and have positive working relationships to work together to provide solutions to skills needs. There are many examples across the College where feedback from stakeholders has been utilised to inform the curriculum. This is a particular strength in Hair, Beauty, Catering, Early Years, Health and Social Care and Travel and Computing.

## STEM and Construction Technologies

The College remains firmly committed to advancing STEM education and continues to invest significantly in these disciplines. STEM and Construction are areas experiencing growing demand both locally and nationally, and the College plays a vital role in aligning its offerings with the priorities identified by the LSIP.

Modern facilities for STEM subjects have been developed across all three campuses, reflecting ongoing investment and strong, year-on-year growth in student recruitment. The College has also expanded its Higher Technical Qualification (HTQ) portfolio, now offering HTQs in Computing, Construction Management, and Engineering.

The Computing department maintains a close partnership with the National Cyber Security Centre and has, once again, earned the prestigious CyberFirst Gold accreditation. This recognition highlights the team's efforts to enhance cyber and digital literacy within the College and local schools. Learners have led cyber skills workshops in schools, facilitated online safety sessions for peers, and showcased their work at the Science Festival and the College's end-of-year event.

To meet employer demand, the College has opened a new Sustainable Construction Centre in Cheltenham. Completed in August 2024, the centre supports expanded enrolment in Carpentry, Electrical, and Plumbing programmes, all of which emphasise green skills and sustainability. Plans are

# REPORT OF THE GOVERNING BODY

---

underway to launch short courses in green skills during the 2025/26 academic year, responding directly to employer requests.

## T Levels

The College continues to broaden its T Level offerings, now including pathways in Adult Nursing, Digital Support Services, Design, Surveying and Planning in Construction, Early Years Education, and Business Management and Administration. Each programme incorporates substantial work placements, with students gaining experience at esteemed organisations such as the NHS and BMW.

## Sixth form A-Level provision

In collaboration with Dene Magna School, the College delivers A-Level courses at its Forest of Dean campus. This partnership has seen consistent growth and offers a diverse range of traditional A-Level subjects, providing learners with strong academic foundations.

## Skills Bootcamps

The College has successfully delivered Skills Bootcamps in Digital Marketing, Workplace Wellbeing, and Construction. These programmes cater to individuals seeking career changes or skill enhancement, with industry experts leading sessions and providing real-world project briefs. Learners benefit from guaranteed interviews and tangible work portfolios.

For unemployed or low-income learners, the curriculum is tailored to local job market needs and learner demographics. Programmes include short qualifications in Business Administration, Retail, Hospitality, and Care, alongside a new Sector Work Academy Programme (SWAP) for Teaching Assistants, developed in response to local demand. Non-accredited courses such as basic IT, job search strategies, and confidence building support employability, with many learners progressing into work. Approximately 40% of SWAP participants secure employment, with partners including Proud to Care, NHS Facilities, ITS Construction, PIB Insurance Group, Pro Global Data, and NSL Traffic Enforcement.

## National and Prison-Based Provision

The College also operates nationally across devolved regions including Manchester, the Midlands, London, and the West of England Combined Authority (WECA), offering tailored courses for unemployed and BAME learners.

Additionally, the College collaborates with several prisons to deliver employment-linked training. A notable partnership with PES Housing supports detainees nearing release, enabling them to gain work experience on national projects through Release on Temporary Licence (ROTL). These programmes boast a 75% employment progression rate and a reoffending rate of under 6%.

## Vision

The vision for GC is that, through the successful delivery of the Strategic Plan:

Students leave the College equipped for their future lives with the prospect of securing the best possible employment or study options:

- Combined with excellent technical skills, students leave with the wider skills required to succeed: good levels of maths and English, confidence, experience of the workplace and a 'can do' attitude
- Students exceed expected levels of achievement, and high levels of "value added" are attained
- Progression to higher levels of study and into associated employment is excellent
- High levels of satisfaction are reported by students, parents and employers
- GC is recognised as a valued destination of choice and progression pathway

## REPORT OF THE GOVERNING BODY

---

- A range of provision is offered which enables local businesses to prosper, and the College is a key partner in the local business community
- GC remains a viable and sustainable organisation
- Staff are valued and realise their potential, and GC continues to be a rewarding place to work

GC will be successful in realising its ambitions if:

- Students progress to higher levels of study or related and valuable employment having exceeded their expected potential
- There is a year-on-year increase in demand for college courses
- GC is a viable, sustainable and effective organisation
- High levels of satisfaction are reported from students, parents, employers and staff
- External quality assurance ratings are excellent
- Carbon footprint measurements are improved

GC has set the following strategic objectives for the plan period to meet its vision:

- To deliver outstanding student outcomes through high quality teaching, learning, assessment and student support
- To equip students with the skills for success beyond college life
- To deliver an excellent experience to students, parents, employers and external stakeholders
- To engage with and meet the needs of the College's local community
- To be a viable, sustainable and effective organisation

The College has strategies in place to achieve these objectives.

The College's specific objectives from 2022 to 2026, and how to measure achievement of those objectives, are addressed below.

### **Financial objectives**

The College's financial objectives are included in a series of performance indicators that have been agreed to monitor the successful implementation of the agreed policies.

Objective 1: Skills and Purpose - GC will work with key partners, using our links with the community and employer groups to enrich the curriculum and meet skills needs, enabling and facilitating economic development and prosperity across our community.

To achieve this objective, the College will:

- Meet the new statutory accountability requirements arising from the Skills and Post-16 Education Act 2022
- Be an active partner in contributing towards the development and delivery of the LSIP led by Business West, as well as working with other key partners to identify and meet skills needs, such as GFirst, ECG, LEP, LSIP and local authorities
- Identify needs through a range of sources, from labour market information to the work of our business consultants, and offer appropriate provision to meet these needs
- Continue to support provision with Dene Magna to address attainment issues in the Forest of Dean
- Respond to emerging government initiatives, such as Skills Bootcamps
- Work with employer groups to involve them in the design and delivery of programmes
- Continue to develop our offer in key sectors, such as Construction, Digital Skills and Healthcare
- Develop and progress our strategy on green skills, with a view to launching a coherent suite of programmes over the plan period

# REPORT OF THE GOVERNING BODY

---

The College will measure its success against:

- KPIs arising from the LSIP process
- Ofsted judgements on meeting skills needs
- External reviews, such as Ofsted, assessing levels of employer engagement in the curriculum and the employability skills of our learners

Objective 2: Strategic position, recruitment and reputation – GC will position itself to take advantage of opportunities to grow in our areas of expertise and remain a vibrant, confident organisation rooted in our community, with a reputation for outstanding delivery.

To achieve this objective, the College will:

- Prepare for the expansion of T levels and changes to mainstream curriculum
- Continue to promote our FE offer in the Forest of Dean, including our work with Dene Magna providing A levels
- Work with Marling School on the vocational offers for the new secondary school proposed for Gloucester
- Extend programmes such as Rail Engineering, HGV and our work with prisons through bids for continued and new devolution contracts throughout England
- Continue to focus on meeting the demand for adult retraining and upskilling, including Skills Bootcamps, National Skills Fund and emerging government priorities
- Develop our provision and capacity in priority skills such as Construction, Electric Vehicle Maintenance and green skills
- Position GC as the leader in Cyber, aligned to the Golden Valley Cyber Park development
- Provide opportunities for higher level study
- Consolidate and embed our High Needs provision through our P level and Quayside offerings
- Work in partnership with the new SEN school in Henley Bank

The College will measure its success against:

- Student feedback
- Employer feedback
- Parent feedback
- Recruitment

The College continues its work to improve pass rates in many subjects and is set to build upon this and improve further.

Objective 3: Learner experience, progress and achievement – Teaching, learning and the learner experience will continue to be central to everything we do. We will provide a safe, stimulating and challenging learning environment rooted in outstanding teaching and learning, with a curriculum offer that enables learners to achieve and promotes social mobility. We will enrich the learner experience with a range of opportunities that support progression towards career goals and create a vibrant student life.

To achieve this objective, the College will:

- Further link curriculum design and delivery to skills needs, developing an ambitious curriculum for all learners
- Develop a wide and expansive curriculum to include access to enrichment activities both within the curriculum and cross-college
- Adapt to changing qualifications ensuring that we have appropriate provision and progression routes
- Implement the College Community Plan to provide cohesiveness to college activities for staff and students

## REPORT OF THE GOVERNING BODY

---

- Build on destination data and improve destinations into apprenticeships in key areas by personalising learning programmes to support relevant progression
- Continue to develop outstanding careers and IAG provision, providing appropriate advice and sign-posting that is accessible to all learners
- Ensure that all learners feel safe, focussing on Fundamental British Values, Everyone's Invited, the dangers of gang culture, radicalisation and other dangers
- Expand work experience opportunities for all learners so that they develop the skills needed to be successful in their next steps
- Continue our journey towards net zero, acting as a pioneer in the FE sector and cutting our emissions by at least 80% over the plan period

The College will measure its success against:

- Student success rates
- Destinations
- Ofsted judgements
- Value added results
- Student feedback
- Disadvantage progression indicators

Objective 4: People and culture – GC will develop as an employer of choice that attracts and retains talented, motivated individuals. We want staff to be engaged in work that brings them purpose, makes them feel valued and enables them to continue to develop their talents throughout their time with us.

To achieve this objective, the College will:

- Develop resourcing strategies that enable us to widen our talent pool and recruit suitable staff, more effectively matching demand to maintain the quality of provision during growth
- Ensure effective leadership exists at all levels, including developing clarity and alignment of purpose and ensuring that we communicate and implement change effectively
- Further develop engagement across the College by enhancing on-boarding processes, providing transparency around pay scales and reward and progression processes as well as putting in place business strategies that prioritise staff conditions
- Continue to develop diversity within the staff population
- Systematically identify and address gaps in both performance and values, behaviours and cultural fit with organisational ambitions
- Promote wellbeing, productivity and purpose by addressing staff recruitment and workload issues and trialling different working patterns that enhance productivity and support autonomy, wellbeing and staff retention
- Ensure the effectiveness of communication, especially inter-departmental communication and communicating change
- Develop work practice that promotes agility and innovation

The College will measure its success against:

- Staff turnover
- Ability to meet growth ambitions and skills needs
- Staff feedback through surveys

Objective 5: Finance, resources and facilities - GC will ensure that our financial position continues to be robust, enabling us to continue to invest in staff and physical resources to deliver an outstanding student experience.

To achieve this objective, the College will:

## REPORT OF THE GOVERNING BODY

---

- Continue to develop long-term plans for each campus that reduce financial subsidy and meet local needs
- Raise income primarily through organic growth and partnerships, but consider acquisition of providers where the right strategic fit exists
- Develop new income streams to reduce reliance on off-site and property income
- Maintain a clear and realistic plan of growth and efficiencies that enable us to continue to subsidise core educational income
- Protect our energy supplies from both physical interruption and price spikes
- Continue to develop and expand the estate to meet growing demand forecast from skills shortages and demographic projections, and develop turn-key bids for capital expansions to maximise funding opportunities

The College will measure its success against:

- Audit reviews
- Financial ratios
- Project management of capital investment programs
- Financial health scores
- Making pay awards at least in line with sector recommendations
- Categorisation of condition of the College estate
- Achievement of cyber security accreditations and resilience against attacks

Objective 6: Social value – GC will continue to be driven by social purpose, aligning our activities to the UN Sustainable Development Goals (SDGs). We aspire to be recognised as a leader on social value issues such as climate change, and for our learners to leave with a strong sense of social value.

To achieve this objective, the College will:

- Continue our journey towards net zero, acting as a pioneer in the FE sector and cutting our emissions by at least 80% over the plan period
- Through our College Community Plan, provide a framework for driving a range of social value activities
- Promote volunteer days for staff and students to engage in social action projects
- Review procurement processes to build social value into award criteria
- Continue to make progress on diversity issues as set out in our EDI strategy
- Develop a framework to measure and track the impact of our social value activities, producing an annual celebration report

The College will measure its success against:

- Reduction in our carbon footprint
- Distance travelled on social value impact

The College will judge its success over the plan period against the following measures:

- Success rates
- Reduction in the number of early leavers
- Financial health
- Customer satisfaction scores
- Progression to higher levels of study
- Positive destination into related and valuable employment
- Teaching, learning and assessment grade profile
- Volume of work with employers
- Maths and English achievements
- Reduction in carbon footprint

# REPORT OF THE GOVERNING BODY

---

The College recognises the importance of sector measures and indicators and monitors these through the completion of the annual Finance Record and the Financial Plan for the Department for Education (DfE). The College was assessed as having a “Good” financial health grading for 2023/24. The rating for 2024/25 is expected to be “Outstanding”.

## FINANCIAL POSITION

---

### Financial results

The Group generated a surplus on continuing operations in the year of £2,718,000 (2023/24: deficit of £860,000) after providing for depreciation, staff restructuring costs and FRS 102 adjustments.

The Group has accumulated reserves of £46,503,000 (2023/24: £43,785,000) and cash balances of £8,130,000 (2023/24: £6,009,000). Reserves include £5,969,000 (2023/24: £1,942,000) of short to medium term deposits invested with its main bank.

Tangible fixed asset additions by the College during the year amounted to £1,546,000 (2023/24: £4,227,000), including £934,000 in building costs for the new Construction Centre. (2023/24: £3,829,000 GFirst LEP Grant Funded additions for the new Incubation Zone and equipment).

The College occupies four of the seven floors of its Alexandra Warehouse property and has taken occupation of a further floor from 1<sup>st</sup> November 2025. Consequently, a major part of the building has been transferred into fixed assets at a value of £1,175,000, based on the latest valuation of total property at £1,520,000 dated 13 June 2023. Similarly, the College occupies five of the units at its 125 Business Park property. The value of these units has been transferred into fixed assets at a value of £1,270,000 based on the latest overall valuation of total property at £3,400,000 dated 15 June 2023.

The College relies significantly on the DfE for its principal funding sources, largely from recurrent grants. In 2024/25 the DfE provided 71% (2023/24: 71%) of the College’s total income.

The College has four wholly owned subsidiary companies: Betaris Training Limited, Gloucestershire Facilities Management Limited, New College Developments Limited and Gloucestershire Professional Services Limited. The principal activity of Betaris Training Limited is managing the provision of training to the private sector for employer-led qualifications in areas that the College does not normally cover. The principal activity of Gloucestershire Facilities Management Limited is the operation of commercial activities such as cleaning and the management of the College’s commercial properties. The main purpose of New College Developments Limited is the management of major building and development projects on behalf of the College and the supply of sustainable power to the College. The principal activity of Gloucestershire Professional Services Limited is the supply of support services to Gloucestershire College. Any surpluses generated by these subsidiaries are transferred to the College under gift aid provisions.

In the current year, surpluses and deficits generated for Betaris Training Limited, Gloucestershire Professional Services Limited, New College Developments Limited and Gloucestershire Facilities Management Limited were £96,721 surplus (2023/24: £18,382 surplus), £35,928 surplus (2023/24: £35,928 surplus), £218,663 deficit (2023/24: (£278,727 deficit), and £6,060 surplus (2023/24: £36,588 surplus), respectively.

The College’s net pension liability, as reported under FRS102, has been maintained at £Nil in the year to 31 July 2025. This follows an asset ceiling adjustment on the basis that the College is unlikely to recover the asset and consequently it does not meet the definition for recognition. In the year ended 31 July 2025 the College made only £106,500 (2023/24 £213,000) in additional contributions. The College opted to pay 19.8% employer’s contributions to the LGPS and consequently ceased paying the additional contributions with effect from 1<sup>st</sup> January 2025.

# REPORT OF THE GOVERNING BODY

---

## Estates strategy

The College has an over-arching Estates Strategy to manage its estate and investment properties.

In May 2023, the College received confirmation of £4 million in grant funding from DfE for the creation of a Sustainable Construction Centre at its Cheltenham campus. The building works commenced in August 2023 and were completed by the end of August 2024, in readiness for opening in the new academic year 2024/25. The final cost of the Centre was £4.8 million.

Details of the performance of its investment properties are given below

At the Alexandra Warehouse property, many of the available suites on the third floor are let. The sixth floor is being marketed for letting.

In 2023/24 the exterior of Alexandra Warehouse underwent a complete renovation at a cost of £463k. This property should not need any significant further work for another ten years.

Similarly, the College now occupies five of the eight units at its 125 Business Park property. The value of these units has been transferred into fixed assets at a value of £1,270,000, based on the latest overall valuation of total property at £3,400,000 dated 15 June 2023.

The College has three tenants renting surplus space on the first and second floors at its Cheltenham campus. Income from these lettings has continued throughout 2024/25. In addition, the College uses an area on the first floor for Incubation Units, providing offices and workstations for SMEs and start-up companies linked to the cyber sector.

The College lets its Launchpad building on long-term let. Rental income from this property has continued since 2019/20. The tenants have extended their lease term to September 2033. The property was valued on 19 June 2023 at a value of £3,900,000.

## Sustainability

Gloucestershire College has committed to zero carbon emissions by 2030 and has signed up to the UN SDG accord.

The College has established benchmark data on its emissions and agreed key improvement objectives which include the use of energy and fuel consumption.

Key indicators to be monitored include:

- Regular data tables
- Intensity ratio calculations
- Energy and carbon reduction

The College successfully obtained a government grant through SALIX to partially fund the installation of retrofit technology at its Gloucester and Cheltenham sites, aiming to reduce its carbon footprint. The final expenditure was £5.8 million. The grant secured from SALIX was £2.8 million for this project, with the College providing the balance of funds required of £3 million.

The College agreed to engage with the Natural Capital benchmarking tool to identify the impact of investment on the site and consider the opportunities that this will present to either mitigate any negative impact or enhance positive opportunities.

By signing the SDG accord, Gloucestershire College has aligned itself to an international community of educators committed to supporting the UN SDGs, including the task of addressing climate change, and is now embracing the opportunities to align activity and work towards net zero by 2030.

A report from Hillside Environmental Services stated that as an institution, Gloucestershire College is showing significant intent on the environmental agenda, citing the Cinderford development as an exemplar of environmental standards. An evaluation of the College's energy consumption found that

# REPORT OF THE GOVERNING BODY

---

the Cinderford campus is 25% more energy efficient than other sites and, if onsite generation is included, this increases to 30%.

The College publishes a Greenhouse Gas Emissions Inventory and Annual Streamlined Energy and Carbon Report on its website.

## **Treasury policies and objectives**

Treasury management includes the management of the College's cash flows, its banking, money market and capital market transactions, the effective control of the risks associated with those activities and the pursuit of optimum performance consistent with those risks.

The College has a separate treasury management policy in place. All borrowing requires the authorisation of the Board of Governors and must comply with the requirements of Managing Public Money as set out in the College's Financial Handbook.

## **Cash flows**

The College recorded a net operating cash inflow from operating activities of £4,160,000 in 2024/25 (2023/24 inflow of £2,154,000) and, after investing and financing activities, there was a net increase in cash and cash equivalents of £2,121,000 (2023/24 increase of £3,148,000).

## **Debt**

The College has in place a 20-year loan facility for £3,143,000 with Barclays Bank PLC, which was agreed in July 2009 following the purchase of the 125 Business Park in Gloucester. On 28 October 2009, the College forward-hedged £1,000,000 at a rate of 6.96% starting in July 2011. On 28 July 2011, the College drew down the full value of the loan with the unhedged element of the loan of £2,143,000 charged a variable rate of interest.

Following the outcome of the ONS review of FE sector classification, the College rescinded a 5-year loan drawdown facility of £2.2 million with Barclays Bank PLC, in line with the DfE restrictions on borrowing.

## **FRS102 – pension liability**

The College has seen its FRS 102 pension liability maintained at £Nil for the year 1 August 2024 to 31 July 2025 after the asset ceiling adjustment described in note 30 to the financial statements. The charges and income to the income and expenditure account in respect of service and interest earnings were £793,000 and £813,000 respectively.

The significant improvement in LGPS funding has predominantly been driven by the increase in real gilt yields. Given the discount rate used to value liabilities is largely driven by long term UK gilt yields, the higher yield may result in a higher discount rate and therefore a lower value being placed on liabilities, all else being equal. A higher discount rate would also reduce the cost of future service (primary contribution rates). The effect on each fund will be specific to the actuarial approach followed and the discount rate methodology used by the actuary.

## **Reserves policy**

The policy ensures that the College maintains appropriate reserves and cash balances to support ongoing operations, manage financial risks, and enable delivery of strategic priorities. It sets out the approach to holding and monitoring unrestricted, restricted, and designated reserves, providing a framework for financial resilience and flexibility.

# REPORT OF THE GOVERNING BODY

---

The College aims to maintain strong liquidity, holding a contingency buffer to manage key financial risks. A target cash balance is set and monitored to ensure sufficient resources are available to support operations and respond to unforeseen financial pressures.

Reserves are built from unrestricted income and reviewed annually as part of the financial planning and budgeting process. Any exceptional use of reserves, or deviation from the policy, requires approval from the Board of Governors. Pension liabilities are excluded from the assessment of free reserves to ensure a clear view of operational liquidity.

Performance against the reserves policy is monitored regularly through management accounts and reviewed annually by the Corporation. The Board ensures compliance and oversees corrective action where necessary.

This policy supports the College's commitment to maintaining financial stability, safeguarding its long-term sustainability, and enabling continued investment in quality education and training.

## CURRENT AND FUTURE DEVELOPMENT AND PERFORMANCE

---

### Student numbers

The College is funded according to the level of activity that it generates each year. In 2024/25, the College delivered activity on funding body main allocation funding of £32,537,000 (2023/24: £28,010,000) enrolling 6,839 learner-responsive funded students (2023/24: 7,151) comprising 2,743 16-18 students (2023/24: 2,410) and 4,096 19+ students (2023/24: 4,741). In addition, 2,094 learners studied employer-responsive apprenticeships and bootcamps during the year (2023/24: 1,752).

### Student achievements

The College's achievements for the year as against 2023/24 and 2022/23:

	Pass Rates (%)		
	2024/25	2023/24	2022/23
Level 1	93	93	91
Level 2	93	90	87
Level 3	92	88	89

### Curriculum developments

The College delivers a broad spectrum of full-time programmes across nearly all subject areas, with the exception of land-based studies. In response to growing demand from both learners and local employers, the College continues to expand its IT and Cyber curriculum. A key development has been the introduction of T Levels, offering Level 3 technical qualifications that include substantial industry placements.

Ongoing collaboration with stakeholders ensures the curriculum remains relevant and responsive. This has led to the launch of new full-time courses in Marketing and Events Management, designed to prepare students for careers in these dynamic sectors.

A strong emphasis remains on improving students' English and maths skills, which are essential for progression. While formal green skills qualifications are still emerging, sustainability and environmental awareness are being embedded into full-time Construction and Technology programmes.

To meet employer expectations, the College is committed to developing students' broader skillsets. All 16-18-year-old learners complete 100 hours of CPD (Continuing Professional Development) and participate in block work placements. These experiences, along with volunteering opportunities, help

# REPORT OF THE GOVERNING BODY

---

build transferable skills. The 'Which Three Skills?' initiative supports this by tracking student progress against industry-specific employability competencies.

Significant investment continues to enhance learning environments. The College is equipping students with essential digital skills, including the use of AI tools relevant to key industries. Recent upgrades include the creation of nursery spaces within early years classrooms and the acquisition of advanced beauty technology, enabling learners to offer modern skincare treatments.

Programmes are designed to ensure smooth transition into the workforce. Apprenticeships play a central role in this strategy, allowing learners to earn while they gain qualifications. Higher apprenticeships are available in areas such as Engineering and Computing, with progression routes into Electrical/Electronic and Mechanical Engineering, as well as Computing and Games Design.

## Preparing for Higher Education

The College supports university progression through a variety of initiatives:

- Access to Higher Education courses for adult learners
- An annual Higher Education Festival for all Level 3 students
- Strong partnerships with universities including UWE and University of Gloucestershire
- Active involvement in the GAPS/GROWS project, which encourages learners from under-represented backgrounds to consider higher education pathways

## Flexible Learning for Adults

Recognising the need for flexibility, the College offers a range of blended and distance learning options. These include online Functional Skills courses in English and maths, enabling adults and apprentices to study at their own pace. AAT qualifications are now available in multiple formats to suit different learning styles, and a fast-track online course has been introduced to prepare learners for teaching assistant and learning support roles.

## Apprenticeships and Employer Engagement

Working with over 2,000 employers across Gloucestershire, the College offers apprenticeships from Level 2 (Intermediate) to Level 6 (Degree level). With high success rates, apprenticeships span 17 sectors, including:

- Accounting
- Business Administration
- Construction
- Customer Service
- Dental Nursing
- Early Years
- Engineering
- Hairdressing
- Health and Social Care
- IT and Cyber
- Management
- Marketing
- Motor Vehicle
- Professional Cookery and Hospitality
- Retail
- Sales and Telesales
- Team Leading

# REPORT OF THE GOVERNING BODY

---

Higher apprenticeships (Levels 4–6) offer a debt-free route to degree-level qualifications while gaining valuable work experience. The College continues to expand its IT and Cyber apprenticeship offer and has introduced teacher training apprenticeships to support the development of its own staff.

## Payment performance

The Late Payment of Commercial Debts (Interest) Act 1998, which came into force on 1 November 1998, requires colleges, in the absence of agreement to the contrary, to make payments to suppliers within 30 days of either the provision of goods or services or the date on which the invoice was received. The target set by the Treasury for payment to suppliers within 30 days is 95 per cent. During the accounting period 1 August 2024 to 31 July 2025, the College paid 99.0% (2023/24: 98.5%) of its invoices within 30 days. The College incurred no interest charges in respect of late payment for this period.

## Post balance sheet events

There have been no material adjusting post balance sheet events in 2025.

## Future prospects

The College has significantly increased contributions by introducing a number of efficiency schemes across its sites. The College wishes to reduce its dependency on the funding bodies and has sought other income streams, particularly in the areas where the College currently performs well such as full cost work and other commercial income sources. Its early response to government funding cuts has lessened the impact of a decline in funding to produce a positive EBITDA. The College has a strong balance sheet, which allows for phased growth.

## Resources

The College has significant resources in place that it deploys in pursuit of its strategic objectives.

Tangible resources include the College's three main sites, with the latest significant investment being the construction of the new Sustainable Construction Centre at the Cheltenham campus. The final cost of this new centre was £4.8 million.

## Financial

The Group has £46.5 million of net assets (2023/24: £43.8 million), net of a £Nil pension liability in 2024/25 (2023/24: Nil), and debt of £0.8 million (2023/24: £1.0 million).

## People

The Group employs 889 people (2023/24: 903), of whom 315 people are teaching staff (2023/24: 328).

## Reputation

The College has a good reputation locally and nationally, which is evidenced by a "Good" Ofsted inspection, good academic results, and excellent facilities.

## Key Performance Indicators

Key Performance Indicator	Target	Actual for 2024-25
EBITDA	£1,094k	£3,846k
Ofsted Rating	Good	Good
Financial Health Rating	Good	Outstanding

# REPORT OF THE GOVERNING BODY

---

## PRINCIPAL RISKS AND UNCERTAINTIES

---

The College has well-developed strategies for managing risk and strives to embed risk management in all that it does. Risk management processes are designed to protect its assets, reputation and financial stability. The Board of Governors has overall responsibility for risk management and its approach to managing risks and internal controls is explained in the Statement of Corporate Governance.

The College has a comprehensive risk management policy, which is reviewed and approved by the Board of Governors. It has well established procedures for the review and updating of the College's risk register.

Based on the Strategic Plan, the Executive Team and the Board of Governors undertake a comprehensive review of the risks to which the College is exposed. Key risks are linked to both the corporate objectives of the Strategic Plan and the College's KPIs. They cover such areas as recruitment and retention of students and staff; the quality of the estate; business continuity and security of information. The College and the Board identify systems and procedures, including specific preventable actions, to mitigate any potential impact on the College. Internal controls are implemented, and their effectiveness reviewed as well as progress against risk mitigation actions. Any risks that may arise as a result of a new area of work being undertaken by the College are identified and monitored throughout the year.

A risk register is maintained by the College and is reviewed at least termly by the Audit Committee. The risk register identifies the key risks, the likelihood of those risks occurring, their potential impact on the College and the actions being taken to reduce and mitigate the impact. Risks are prioritised using a consistent scoring system.

There is a bi-annual review of the College's risk management policy and procedures by the Board of Governors.

Risk management is fully embedded within the organisation. Staff at all levels are trained and encouraged to consider the risks and opportunities in their area of responsibility. Risk management is supported through training programmes to raise awareness of risk throughout the College.

The College continues to carry out further work to develop and embed systems of internal control (including financial, operational and risk management) that are designed to protect the College's assets and reputation.

Outlined below is a description of the key risk factors that may affect the College. Not all the factors are within the College's control. Other factors besides those listed below may also adversely affect the College.

### 1. Government funding

The College continues to have considerable reliance on government funding through the further and higher education sector funding bodies. In 2024/25, 84% (83% for 2023/24) of the College's revenue was ultimately publicly funded and this level of reliance is not expected to change materially. There can be no assurance that government policy or practice will remain the same or that public funding will continue at the same levels or on the same terms.

The College is aware of several factors that may affect future funding, including the ongoing implementation of post-16 education reforms, the impact of changes to qualification frameworks and funding models, and continued devolution of adult skills funding to mayoral combined authorities.

This risk is mitigated in a number of ways:

# REPORT OF THE GOVERNING BODY

---

- Funding streams are derived through a number of separate direct and indirect contractual arrangements;
- The College is rigorous in delivering high quality education and training;
- Considerable focus and investment are placed on maintaining and managing key relationships with the various funding bodies;
- The College is focused on those priority sectors that will continue to benefit from public funding;
- Regular dialogue is maintained with funding bodies;
- Strong relationships are maintained with key LSIP partners.

## 2. Tuition fee policy

Ministers have confirmed that the fee assumptions remain broadly unchanged. In line with the majority of other colleges, Gloucestershire College will seek to collect tuition fees in accordance with the fee assumptions. The risk for the College is that demand falls off as fees increase. This will have an impact on the growth strategy of the College.

This risk is mitigated in a number of ways:

- By ensuring the College is rigorous in delivering high quality education and training, thus ensuring value for money for students
- Close monitoring of the demand for courses as prices change
- Robust and transparent fee policy

## 3. Maintain adequate funding of pension liabilities

The financial statements report the share of the Local Government Pension Scheme balance on the College's balance sheet in line with the requirements of FRS 102. Furthermore, in 2024/25, the College made additional contributions to the scheme of £106,500. The College opted to pay 19.8% employer's contributions to the LGPS and cease paying the additional contributions with effect from 1<sup>st</sup> January 2025.

## 4. Maintain appropriate estate

In 2023/24, the College started building a new facility for training in green construction skills at its Cheltenham campus. The project was completed on time and opened for the 2024/25 academic year. The final cost of the project was £4.8 million with a grant of £4 million to subsidise the cost.

The College has developed an area on the first floor of the Cheltenham campus to accommodate an Incubation Zone for SME's and start-up companies in the Cyber and IT sectors. In 2023/24, investment of £5.8 million in retrofit technology was made at both the Gloucester and Cheltenham sites in the College's pursuit of zero-carbon by 2030. In 2024/25, the College utilised £329,686 in capital funding from the DfE (2023/24 £401,341), which allowed for further improvements to its estate.

## 5. Failure to maintain the financial viability of the College

The College's financial health grade for 2023/24 was classified as "Good". The grade for 2024/25 is expected to be "Outstanding".

The risk of failure to maintain viability and continue as a going concern is mitigated in a number of ways:

- Rigorous budget setting procedures and sensitivity analysis
- Regular in-year budget monitoring
- Robust estate management
- Robust financial controls
- Exploring ongoing procurement efficiencies
- Strong project management

# REPORT OF THE GOVERNING BODY

---

## Stakeholder relationships

In line with other colleges, Gloucestershire College has many stakeholders:

- Students
- Education sector funding bodies
- Staff
- Local employers (with specific links)
- Local authorities
- Government offices/regional development agencies/LEPs/LSIPs
- The local community
- Other FE institutions
- Trade unions
- Professional bodies

The College recognises the importance of these relationships and engages with its stakeholders through regular meetings at a variety of levels and through the College website.

## Equal opportunities and employment of disabled persons

The College is committed to ensuring equality of opportunity for all who learn and work here. We respect and value positively differences in race, sexual orientation, disability, religion or belief and age.

We strive vigorously to remove conditions that place people at a disadvantage, and we will actively combat bigotry. This policy is resourced, implemented and monitored on a planned basis.

The College's Equality, Diversity and Inclusion Policy is published on the College website.

The College gives full and fair consideration to applications for employment from disabled persons, bearing in mind the aptitudes of the individuals concerned. Where an existing employee becomes disabled, every effort is made to ensure that employment with the College continues. The College's policy is to provide training, career development and opportunities for promotion that are, as far as is possible, identical to those for other employees.

## Disability statement

The College seeks to achieve the objectives set down in the Equality Act 2010 and, because the College receives public funds, the Public Sector Equality Duty. The College's disability statement reflects its commitment towards creating an environment where a person with a disability or who develops a disability (student or staff member) will not be treated less favourably for a reason relating to his/her disability without justifiable cause.

Disabled people (whether they are students, staff, customers or visitors to the College) should be able to participate fully in the life of the College. To enable this, the College will endeavour to remove barriers and change attitudes that prevent disabled people from gaining access to education, employment and services provided by the College and its respective partners. Gloucestershire College seeks to promote disability equality at all levels. Gloucestershire College will work with disabled people, organisations for disabled people and disability access groups to achieve equality of opportunity.

## Trade union facility time

The Trade Union (Facility Time Publication Requirements) Regulations 2017 require the College to publish information on facility time arrangements for trade union officials at the College.

Number of employees who were relevant union officials during the relevant period	FTE employee number
4	2.15

## REPORT OF THE GOVERNING BODY

---

Percentage of time	Number of employees
0%	0
1-50%	4
51-99%	0
100%	0

Total cost of facility time	£16,464
Total pay bill	£25,098,601
Percentage of total bill spent on facility time	0.07%

Time spent on paid trade union activities as a % of total paid facility time	0%
--	----

### Gender pay gap reporting

The Gender pay-gap analysis includes all posts in GC. 33% of the workforce identify as men and 67% as women as at March 2024, which is reflective of the general cultural trend for the Education Sector.

The College's mean gender pay gap is 15.4% and the median gender pay gap is 17.2%. Predominantly, more women are found in the lower quartile than the upper quartile, reflecting a broader cultural trend in the education sector. The overall male to female split shows that the College recruits a high number of female employees and demonstrates no gender bias in the recruitment and selection process.

### Going concern

After making appropriate enquiries, the Board of Governors considers that the College has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

The College has a three-year financial plan, and the figures show that the College has adequate resources to continue in operational existence for the foreseeable future.

### Professional advisers

External Auditors	Hazlewoods LLP, Cheltenham
Internal Auditors	RSM UK Risk Assurance Services LLP Birmingham,
Principal Bankers	Barclays Bank Plc, Cheltenham
Solicitors	Harrison Clark Rickerbys Limited, Cheltenham
Tax Advisors	Grant Thornton UK LLP, Bristol

### Disclosure of information to auditors

The members of the Board of Governors who held office at the date of approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the College's auditors are unaware; and each member has taken all the steps that they ought to have taken to be aware of any relevant audit information and to establish that the College's auditors are aware of that information.

Approved by order of the members of the Board of Governors on 11 December 2025 and signed on its behalf by:



W Abbott  
Chair of Governors

# REPORT OF THE GOVERNING BODY

---

## STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL

---

### GOVERNANCE STATEMENT

---

The following statement is provided to enable readers of the annual report and accounts of the College to obtain a better understanding of its governance and legal structure. This statement covers the period from 1 August 2024 to 31 July 2025 and up to the date of approval of the annual report and financial statements.

#### **Governance code**

The College is committed to exhibiting best practice in all aspects of corporate governance and endeavours to conduct its business:

- in accordance with the seven principles identified by the Committee on Standards in Public Life (selflessness, integrity, objectivity, accountability, openness, honesty and leadership); and
- in accordance with the Further Education Code of Good Governance (developed by the Association of Colleges) and the Colleges' Senior Post Holder Remuneration Code (developed by the Association of Colleges) (the Codes).

In the opinion of the Board of Governors, the College complies or is working to comply with all the provisions of the Codes, and it has complied or has been working to comply throughout the year ended 31 July 2025. The Board of Governors recognises that, as a body entrusted with both public and private funds, it has a particular duty to observe the highest standards of corporate governance at all times. In carrying out its responsibilities, it takes full account of the Codes.

# REPORT OF THE GOVERNING BODY

## THE CORPORATION

### Members of the Board of Governors

The members who served on the Board of Governors during the period and up to the date of signature of this report were as follows:

Name	Date of Appointment	Term of Office	Status of Appointment	Committee Served/Individual Responsibilities	Board Attendance for Academic Year 2024/25	Board and Committee Attendance for Academic Year 2024/25
William Abbott	19 October 2018 Reappointed September 2022 (to 18 October 2026) Term of office extended March 2025 (to 18 October 2027)	4 years 4 years 1 year	External	Board Chair (to 31 March 2027)	85.7%	93.8%
Alison Berry	10 October 2024	4 years	External	Audit	57.1%	70%
Matthew Burgess	1 September 2013	Principal Ex officio	Principal Ex officio	Ex officio all committees except Audit, Senior Staff Employment and Special Committee	100%	100%
Timothy Burrell	6 February 2025	4 years	External	Audit Digital Technology Link Governor	75%	83.3%
Renark Cousins	12 July 2025	2 years	Staff Governor	Curriculum and Quality	N/A	N/A
Lyn Dance	9 February 2023	4 years (to 9 October 2024)	External	Curriculum and Quality SEND Link Governor Designated Deputy Safeguarding Link Governor	N/A	25%
Michael-John Davies	10 October 2024	1 year (terminated 12 November 2024)	Student Governor	Curriculum and Quality	100% (1 Meeting)	100% (1 meeting)
Anthony Dover	18 October 2018 Reappointed September 2022	4 years 4 years	External	Chair Audit Vice-Chair Senior Staff Employment Director of subsidiary companies Health and Safety Link Governor	57.1%	68.8%

## REPORT OF THE GOVERNING BODY

Name	Date of Appointment	Term of Office	Status of Appointment	Committee Served/Individual Responsibilities	Board Attendance for Academic Year 2024/25	Board and Committee Attendance for Academic Year 2024/25
Mr Mark Fabian	25 May 2023	4 years	External	Audit Chair Estates Working Group	85.7%	72.7%
Nathan Greenway-Davis	10 October 2024	1 year (to 31 July 2025)	Student Governor	Curriculum and Quality	71.4%	60%
Mary James	11 May 2017  Reappointed March 2021  Term of office extended March 2025 (to 10 May 2026)	4 years  4 years  1 year	External	Board Vice-Chair Chair Curriculum and Quality Vice-Chair Governance Review and Search  Senior Staff Employment  Designated Safeguarding Lead Governor	100%	100%
Peter Lachecki	15 December 2022	4 years	External	Audit  Chair Senior Staff Employment  Chair Governance Review and Search  Estates Working Group	100%	95%
Sally McKinlay	10 October 2024	4 years	External	Audit	85.7%	70%
Heather Moyes	10 October 2019  Reappointed October 2023	4 years  4 years	External	Vice-Chair Curriculum and Quality  Higher Education Link Governor  Equality, Diversity and Inclusion Link Governor	100%	90.9%
Amie Nutbrown	13 July 2023	2 years (to 12 July 2025)	Staff Governor	Curriculum and Quality	85.7%	81.8%
Georgina Read	8 February 2024	4 years	External	Audit  Mental Health and Wellbeing Link Governor	85.7%	72.7%
Sarah Robertson	10 October 2024	4 years	External	Vice-Chair Curriculum and Quality  Deputy Designated Safeguarding Lead Governor	71.4%	80%
Jessica Stackman	15 December 2022	2 years (to 14 December 2024)	Staff Governor	Curriculum and Quality	66.7%	60%
Matthew Williams	10 October 2024	4 years	External	Curriculum and Quality  Careers and Skills Link Governor	85.7%	90%

# REPORT OF THE GOVERNING BODY

---

## The governance framework

It is the Board of Governors' responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The Board is provided with regular and timely information on the overall financial performance of the College together with other information such as performance against funding targets, proposed capital expenditure, quality matters and personnel-related matters such as health and safety and environmental issues. The Board meets at least half-termly.

The Board conducts its business through a number of committees. Each committee has terms of reference, which have been approved by the Board. These committees are Curriculum and Quality, Audit, Senior Staff Employment and Governance Review and Search. Other committees and working groups are established as and when required.

Minutes of meetings, except those deemed to be confidential by the Board, are available on the College's website (<https://www.gloscol.ac.uk/>) or from the Head of Governance.

All governors are able to take independent professional advice in furtherance of their duties at the College's expense. No such advice was requested or sought in the year to 31 July 2025.

Governors also have access to the Head of Governance, who is responsible to the Board for ensuring that all applicable procedures and regulations are complied with. The appointment, evaluation and removal of the Head of Governance are matters for the Board as a whole.

The Head of Governance is a qualified lawyer with significant governance experience across various education sectors. The Head of Governance acts as the Company Secretary to the College's subsidiary companies. The Board ensures that the Head of Governance receives appropriate training and professional development for the role. During the period 2024/2025, this included:

- attendance at all full Board training and development sessions
- attendance at AoC regional and national Governors' and Governance Professionals' webinars, networks and conferences including Audit Committee Masterclass
- involvement in DfE Annual Strategic Conversation
- completion of ETF (GGI) Governance Professionals' Continuing Professional Development sessions
- regular external briefings including a particular focus on generative AI in education.

These learning activities enable the Head of Governance to support the Board in meeting high standards of governance, including fulfilling legal or regulatory requirements and decision-making.

Formal agendas, papers and reports are supplied to governors in a timely manner, prior to Board meetings. Briefings are provided on a regular basis.

The Board has a strong and independent non-executive element, and no individual or group dominates its decision-making process. The Board considers that each of its non-executive members is independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement. The Head of Governance maintains a register of financial and personal interests of governors. The register is available for inspection at the College.

There is a clear division of responsibility between the non-executive Board of Governors and the Principal and the Executive Team. The roles of the Chair and Principal are separate.

# REPORT OF THE GOVERNING BODY

---

## Appointments to the Board of Governors

Any new appointments to the Board of Governors are a matter for the consideration of the Board of Governors as a whole.

The Board of Governors has a Governance Review and Search Committee (GRS), which is responsible for the selection and nomination of any new External Members for the Board's consideration, and for succession planning.

External Members of the Board of Governors are appointed for a term of office not exceeding four years. The Board has adopted the recommendation in the Further Education Code of Good Governance that External Members should not normally serve for more than two terms of four years (a maximum of eight years).

## Governor training

The Board of Governors is responsible for ensuring that appropriate training is provided as required. All new governors receive a comprehensive induction programme to prepare them for their role together with a programme of ongoing training and development.

Activities undertaken during the period to develop governors included:

- Annual College Safeguarding and Prevent refresher training
- External Safeguarding and Prevent updates
- Annual Executive Team workshops on finance and curriculum
- Preparation for new Ofsted framework
- Attendance at the AoC national and regional Governors' webinars, networks and conferences including:
  - induction sessions
  - EDI and curriculum networks
  - finance and audit masterclasses
  - annual Governors' Summit
- ETF Governor Development Programme
- Attendance at external CPD training including:
  - Local skills updates
  - T Level updates
- Chair and Vice Chair attendance at AoC Chairs' network events.

In addition to formal training and development activities, governors have taken part in:

- Termly Link Governor meetings with staff
- Termly Board and Committee Chairs meetings
- Learning walks
- SAR validation meetings
- School performance reviews
- DSLG involvement in external safeguarding review
- Chair's involvement in DfE Annual Strategic Conversation
- Student voice forums
- Cheltenham Construction Centre launch
- Open events
- Construction Management industry event
- Campus site visits
- Staff and student award ceremonies
- Strategic planning sessions.

# REPORT OF THE GOVERNING BODY

---

The Head of Governance keeps a record of all governor training and development activities, all of which enrich governors' understanding and oversight of the College and enable more effective decision-making.

## Board of Governors' performance

The Board of Governors seeks to continually improve all aspects of the College's delivery to learners, employers, staff and other stakeholders. Opportunities for improvement are routinely explored and discussed within Board and Committee agendas and at regular strategic planning meetings.

Members of the Board of Governors are appointed to the Board from a wide range of backgrounds and bring a wealth of different skills and experiences to the governance of the College.

The Board regularly reviews the skills, contribution and attendance of members through the Governance Review and Search Committee. The Board of Governors carries out annual individual governor self-assessment and annual committee self-assessment. The Board regularly reviews the effectiveness of its meetings and has implemented changes to the format of meetings in order facilitate more strategic discussion.

As required by the College's funding agreement, the Board commissioned Rockborn Management Consultants to carry out an external review of governance as part of its 2023/24 business calendar. The conclusion of the review was that the College has good governance arrangements in place with many key strengths. The recommendations were fed into the Board's Governance Development Plan (GDP). The full report is available on the College's website. The next external governance review is due in the academic year 2026/27.

The Board carried out an annual governance survey of its effectiveness for the year ended 31 July 2025. Outcomes have been considered by GRS and areas for development incorporated into the GDP

In its Self-Assessment Report for 2024/25, the College has assessed itself against the descriptors for Leadership and Management within the Ofsted Education Inspection Framework and graded itself as 'Good', describing Governance as 'strong and strategic'.

## Governance Review and Search Committee (GRS)

The role of GRS is to advise the Board on the appointment of members to the Board and its committees and on all matters relating to membership, appointment, Board operation and governance. The Committee leads the process of identifying and making recommendations to the Board on candidates for appointment to the Board or as co-opted committee members. The Committee also keeps under review the structure and organisation of the Board and its effectiveness, in line with the principles of good governance, and makes recommendations to the Board on any changes required as a result.

The Board remains the appointing body and approves all appointments but has delegated to GRS responsibility for determining appropriate selection procedures, and for advising the Board on membership issues and appropriate candidates for consideration for membership by the Board. A copy of the Board's Recruitment Policy is available from the Head of Governance.

During 2024/25, GRS comprised at least three members of the Board including the Board Chair, Vice-Chair and Principal.

Meetings of GRS were held as follows:

- 20 November 2024
- 30 January 2025
- 6 March 2025
- 2 July 2025

## REPORT OF THE GOVERNING BODY

---

GRS conducts regular skills audits of Board members and reviews the organisation of the Board and its committees at each meeting.

One External Member stepped down from the Board during the year and became a Co-opted Member. One Co-opted Member came to the end of their term of office. Five new External Board Members joined the Board to fill vacancies.

Two new Student Governor appointments were made during the year although one terminated early. Two Staff Governors came to the end of their term of office and were replaced. Recruitment is ongoing.

The Board recognises the benefits of a diverse membership and strongly welcomes applications from all backgrounds to strengthen board diversity. The Board will use its best endeavours to ensure that there is sufficient representation on the Board of people from diverse backgrounds (including gender, disability, ethnic minority, and age) and that the balance reflects, as far as is reasonably practicable, the composition of, and is appropriate to the needs and profile of, the College's stakeholders and the communities served by the College.

The Board has completed EDI training and has appointed a Link Governor for EDI.

The Board regularly reviews the skills, experience and diversity of background of its members to inform governor recruitment and has reviewed a Practical Guide to improving the Diversity of College Boards, the National Governance Associations' publication The Right People Around the Table and the recommendations in the AoC report November 2021 (The Current Status of Equality, Diversity and Inclusion in the Further Education Sector in England, 2021), together with other publications, with a view to increasing the diversity of Board membership through the recruitment process.

The Board inputs into and takes account of the Department for Education FE workforce data, which includes data on governors, such as gender, ethnicity, age and disability. The Board has adopted and strives to follow the principles of the Further Education Code of Good Governance.

As of 31 July 2025, the gender balance of the Board of Governors was 44% female and 56% male. 1 governor considered themself to have a disability.

### **Senior Staff Employment Committee (SSEC)**

The role of the SSEC is to review the performance of and to determine the pay and conditions of the Principal/Chief Executive, designated Senior Post Holders and the Head of Governance, under delegated authority from the Board.

The SSEC comprises three External Members of the Board of Governors including the Chair of the Board, the Vice-Chair of the Board and the Chair of the Audit Committee. The Committee is chaired by an independent Co-opted Member. The Principal attends meetings of the Committee by invitation to advise the Committee on the performance of other Senior Post Holders line managed by the Principal but is not a member of the Committee. During the year ended 31 July 2025, the SSEC met as follows:

- 20 November 2024
- 6 March 2025
- 8 April 2025
- 2 July 2025

The Board adopted the Colleges' Senior Post Holder Remuneration Code December 2018 (the Code) in April 2019 and assesses remuneration in line with its principles. The Board has regard to the Higher Education Senior Staff Remuneration Code published by the Committee of University Chairs but has not adopted it.

The post holders within remit of the SSEC are as follows:

## REPORT OF THE GOVERNING BODY

---

- Principal/Chief Executive
- Chief Financial Officer
- Vice Principal Curriculum and Quality
- Director of People, Facilities and Infrastructure
- Head of Governance

The Board's strategic and remuneration objectives and the principles for determining remuneration for post holders within remit of the SSEC are set out in the Board's Senior Post Holder Remuneration and Appraisal Policy. The Policy also includes the policy on income derived from external activities. In considering remuneration within the principles set out in the Code, the SSEC takes into account relevant benchmarking data to support the different indicators including the AoC Senior Pay Survey.

During the year, the Board reviewed the FE Commissioner report on Weston College and subsequent guidance on the approval of senior pay. The Board resolved to continue with the current delegation arrangements to the SSEC on the basis of the Scheme of Delegation and other mitigations in place to prevent the failures of governance identified in the report.

Details of remuneration for the year ended 31 July 2025 are set out in note 9 to the financial statements.

### Audit Committee

During the year ended 31 July 2025, the Audit Committee comprised at least three members, the majority of whom were governors, including appropriately skilled individuals. The Principal, the Chair of the Board and staff governors are excluded from membership. The Committee operated in accordance with the Post-16 Audit Code of Practice (to March 2025), the Framework and Guide for External Auditors and Reporting Accountants of Colleges (from March 2025), the College Financial Handbook, the Scope of Work of Audit Committees and Internal Auditors in College Corporations and written terms of reference approved by the Board of Governors. The Committee's purpose is to provide independent assurance to the Board that its financial and non-financial controls are operating effectively. In particular, to advise the Board of Governors on the adequacy and effectiveness of the Board's assurance framework and report to the Board on the adequacy of the College's internal control framework, including financial and non-financial controls and risk management. In addition, the Audit Committee advises and supports the Board of Governors in explaining, in its annual accounts, the measures taken to ensure it has fulfilled its statutory and regulatory responsibilities.

The Audit Committee meets three times a year as a minimum and provides a forum for reporting by the College's internal and financial statements auditors, both of whom have access to the Committee for independent discussion, in the absence of the College management. The Committee also receives and considers reports from the DfE and any other funding bodies as they affect the College's business.

The College's internal auditors review the systems of internal control, risk management controls and governance processes in accordance with an agreed plan of input and report their findings to management and the Audit Committee. Management are responsible for the implementation of agreed recommendations and internal audit undertakes follow-up reviews to ensure such recommendations have been implemented.

The Audit Committee advises the Board of Governors on the appointment of the internal and financial statements auditors and their remuneration for both audit and non-audit work, as well as reporting annually on its activities to the Board of Governors.

During the year ended 31 July 2025, the Audit Committee met four times:

- 26 September 2024 (80% attendance)
- 26 November 2024 (100% attendance)
- 11 March 2025 (62.5% attendance)
- 11 June 2025 (50% attendance)

## REPORT OF THE GOVERNING BODY

---

Membership of the Audit Committee during the year 2024/25 was as follows:

Name	Role	Attendance 2024/25
Alison Berry (from 10 October 2024)	External Governor	100%
Timothy Burrell (from 6 February 2025)	External Governor	100%
Anthony Dover (Chair)	External Governor	75%
Mark Fabian	External Governor	50%
Scott Harvey	Co-opted Member	100%
Peter Lachecki	External Governor	75%
Sally McKinlay (from 10 October 2024)	External Governor	33.3%
Georgina Read	External Governor	50%

## INTERNAL CONTROL

---

### Scope of responsibility

The Board of Governors is ultimately responsible for the College's system of internal control and for reviewing its effectiveness. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Governors has delegated the day-to-day responsibility to the Principal, as Accounting Officer, for maintaining a sound system of internal control that supports the achievement of the College's policies, aims and objectives, whilst safeguarding the public funds and assets for which he is personally accountable, in accordance with the responsibilities assigned to him in the Financial Memorandum between the College and the funding bodies. He is also responsible for reporting to the Board of Governors any material weaknesses or breakdowns in internal control.

### The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it therefore can only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks of the achievement of College policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in the College for the year ended 31 July 2025 and up to the date of the approval of the financial statements.

### Capacity to handle risk

The Board of Governors keeps under review the key risks to which the College is exposed, together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Governors is of the view that there is a formal ongoing process for identifying, evaluating and managing the College's significant risks that has been in place for the year ended 31

# REPORT OF THE GOVERNING BODY

---

July 2025 and up to the date of approval of the annual report and accounts. The Board of Governors regularly reviews the process.

## The risk and control framework

The system of internal control is based on a framework of regular management information and administrative procedures, including the segregation of duties, and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting systems with an annual budget which is reviewed and agreed by the Board of Governors;
- regular reviews by the Board of Governors of periodic and annual financial reports which indicate financial performance against the forecasts;
- setting targets to measure financial and other performance;
- clearly defined capital investment control guidelines; and
- the adoption of formal project management disciplines where appropriate.

The College has an internal audit service, which operates in accordance with the requirements of the Post-16 Audit Code of Practice (to March 2025) and the Framework and Guide for External Auditors and Reporting Accountants of Colleges (from March 2025). The work of the internal audit service is informed by an analysis of the risks to which the College is exposed, and annual internal audit plans are based on this analysis.

The analysis of risks and the internal audit plans are endorsed by the College's Board of Governors on the recommendation of the Audit Committee. At least annually, the Head of Internal Audit (HIA) provides the Board of Governors with a report on internal audit activity in the College. The report includes the HIA's independent opinion on the adequacy and effectiveness of the College's system of internal control, risk management controls and governance processes. There were no significant internal control weaknesses or failures identified during the year.

## Responsibilities under accountability agreements

The College has reviewed its policies, procedures and approval processes in line with the 2024-25 College Financial Handbook and its accountability agreement with DfE to ensure there are systems in place to identify and handle any transactions for which DfE approval is required.

## Statement from the Audit Committee

Based on the work of the Committee during the period and the findings of the Internal and External Auditors and other regulatory bodies, the Audit Committee has advised the Board that it believes that the Board's assurance arrangements, framework of governance, risk management and control processes for the effective and efficient use of resources, solvency of the institution and the safeguarding of its assets are adequate and effective.

The specific areas of work undertaken by the Audit Committee in 2024/25 and up to the date of the approval of the financial statements were:

- Appointment and review of performance of auditors
- External audit assurance including review of financial statements and regularity report
- Internal audit assurance including internal audit programme and implementation of recommendations
- Health and safety
- Cyber security
- Artificial Intelligence
- Emergency preparedness
- Board assurance and risk management

# REPORT OF THE GOVERNING BODY

---

- Review of accountability, regularity and internal control including approval of accountability and other key policies
- Procurement and Value for Money
- Insurances
- Regular briefing on governance and regularity developments
- Self-assessment

The Audit Committee approves adjustments to the internal audit programme during the year as necessary and the work plan is adapted to address emerging risks.

## Review of effectiveness

As Accounting Officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. The Principal's review of the effectiveness of the system of internal control is informed by:

- the work of the internal auditors;
- the work of the executive managers within the College who have responsibility for the development and maintenance of the internal control framework; and
- comments made by the College's financial statements auditors in their management letters and other reports.

The Principal has been advised on the implications of the result of his review on the effectiveness of the system of internal control by the Audit Committee, which oversees the work of the internal auditors and other sources of assurance, and a plan to address any weaknesses and ensure continuous improvement of the system is in place.

The Executive Team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within the departments and reinforced by risk awareness training. The Executive Team and the Audit Committee also receive regular reports from internal audit and other sources of assurance, which include recommendations for improvement.

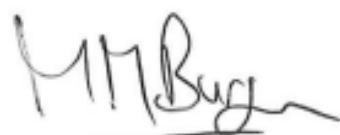
The Audit Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Board of Governors' agenda includes a regular item for consideration of risk and control and the Board receives reports thereon from the Executive Team and the Audit Committee. The emphasis is on obtaining the relevant degree of assurance and not merely reporting by exception. At its December 2025 meeting, the Board of Governors carried out the annual assessment of the effectiveness of the system of internal control for the year ended 31 July 2025 by considering the annual report from the Audit Committee, reviewing documentation from the Executive Team and internal audit and taking account of events since 31 July 2025.

Based on the advice of the Audit Committee and the Principal, the Board of Governors is of the opinion that the College has an adequate and effective framework for governance, risk management and control, and has fulfilled its statutory responsibility for "*the effective and efficient use of resources, the solvency of the institution and the body and the safeguarding of their assets*".

Approved by order of the members of the Board of Governors on 11 December 2025 and signed on its behalf by:



W Abbott  
Chair of Governors



M Burgess  
Principal and Accounting Officer

## REPORT OF THE GOVERNING BODY

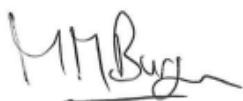
---

### GOVERNING BODY'S STATEMENT ON THE COLLEGE'S REGULARITY, PROPRIETY AND COMPLIANCE WITH FUNDING BODY TERMS AND CONDITIONS OF FUNDING

---

As Accounting Officer of the Corporation of Gloucestershire College, I confirm that I have had due regard to the framework of authorities governing regularity, propriety and compliance, including the College's accountability agreement with DfE, and the requirements of the College Financial Handbook. I have also considered my responsibility to notify the Corporation's Board of Governors and DfE of material irregularity, impropriety and noncompliance with terms and conditions of all funding. I confirm that I, and the Board of Governors, are able to identify any material irregular or improper use of all funds by the Corporation, or material non-compliance with the framework of authorities.

I confirm that no instances of material irregularity, impropriety, funding noncompliance, or non-compliance with the framework of authorities have been discovered to date. If any instances are identified after the date of this statement, these will be notified to DfE.



M Burgess  
Principal and Accounting Officer  
11 December 2025

#### Statement of the Chair of Governors

On behalf of the Board of Governors, I confirm that the Accounting Officer has discussed their statement of regularity, propriety and compliance with the Board and that I am content that it is materially accurate.



W Abbott  
Chair of Governors  
11 December 2025

# STATEMENT OF THE RESPONSIBILITIES OF THE MEMBERS OF THE BOARD OF GOVERNORS

---

The members of the Board of Governors, as charity trustees, are required to present audited financial statements for each financial year.

Within the terms and conditions of the College's grant funding agreements and contracts with the DfE, the Board of Governors, through its Accounting Officer, is required to prepare financial statements and an operating and financial review for each financial year in accordance with the 2015 Statement of Recommended Practice – Accounting for Further and Higher Education, the DfE's College Accounts Direction for 2024/25 and the UK's Generally Accepted Accounting Practice, and which give a true and fair view of the state of affairs of the College and surplus/deficit of income over expenditure for that period.

In preparing the financial statements the Board of Governors is required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess whether the College is a going concern, noting the key supporting assumptions, qualifications or mitigating actions, as appropriate; and
- prepare financial statements on the going concern basis unless it is inappropriate to assume that the College will continue in operation.

The Board of Governors is responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the College and which enable it to ensure that the financial statements are prepared in accordance with relevant legislation including the Further and Higher Education Act 1992 and Charities Act 2011 and relevant accounting standards. It is responsible for taking steps that are reasonably open to it to safeguard its assets and to prevent and detect fraud and other irregularities. The Board of Governors is responsible for the maintenance and integrity of the College's website; the work carried out by auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the Board of Governors are responsible for ensuring that expenditure and income are applied for the purposes intended and that the financial transactions conform to the authorities that govern them. In addition, they are responsible for ensuring that funds from the DfE, and any other public funds, are used only in accordance with the DfE's grant funding agreements and contracts and any other conditions that may be prescribed from time to time by the DfE, or any other public funder, including that any transactions entered into by the College are within the delegated authorities set out in the 'Dear accounting officer' letter of 29 November 2022 and the DfE's bit size guides. Members of the Board of Governors must ensure that there are appropriate financial and management controls in place to safeguard public and other funds and ensure they are used properly. In addition, members of the Board of Governors are responsible for securing economic, efficient and effective management of the College's resources and expenditure so that the benefits that should be derived from the application of public funds from the DfE and other public bodies are not put at risk.

Approved by order of the members of the Board of Governors on 11 December 2025 and signed on its behalf by:



W Abbott  
Chair of Governors

# INDEPENDENT AUDITOR'S REPORT TO THE GOVERNING BODY OF GLOUCESTERSHIRE COLLEGE FOR THE YEAR ENDED 31 JULY 2025

---

## Opinion

We have audited the financial statements of Gloucestershire College for the year ended 31 July 2025, which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*, the further and higher education SORP (the 2019 FE HE SORP) and the Post-16 Audit Code of Practice issued by the Education and Skills Funding Agency, as well as guidance issued by the relevant Office for Students' Accounts Direction.

In our opinion the financial statements:

- give a true and fair view of the `state of the Group's and the College's affairs as at 31 July 2025, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the further and higher education SORP (the 2019 FE HE SORP) and the Post-16 Audit Code of Practice issued by the Education and Skills Funding Agency and the requirements of the relevant Office for Students' Accounts Direction, being the Accounts Direction issued on 25 October 2019 (OfS 2019.41) (the "2019 Accounts Direction").

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and the College in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Board of Governor's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the ability of the Group or College to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the Board of Governors with respect to going concern are described in the relevant sections of this report.

## Other information

The Board of Governors is responsible for the other information. The other information comprises the information included in the Board of Governors' annual report, other than the financial statements and

# INDEPENDENT AUDITOR'S REPORT TO THE GOVERNING BODY OF GLOUCESTERSHIRE COLLEGE FOR THE YEAR ENDED 31 JULY 2025

---

our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Board of Governors' report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the Board of Governors' report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Group and the College and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the Board of Governors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of Board of Governors

As explained more fully in the Board of Governors' responsibilities statement, the members of the Board of Governors (who are also the directors of the Group and College for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Board of Governors determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Governors is responsible for assessing the Group's and the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Governors either intends to liquidate the Group and the College or to cease operations, or have no realistic alternative but to do so.

# INDEPENDENT AUDITOR'S REPORT TO THE GOVERNING BODY OF GLOUCESTERSHIRE COLLEGE FOR THE YEAR ENDED 31 JULY 2025

---

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the College's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Governors.
- Conclude on the appropriateness of the Board of Governors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the College's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the College to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We obtained an understanding of the legal and regulatory frameworks applicable to the group financial statements or that had a fundamental effect on the operations of the company. We determined that the most significant laws and regulations included the requirements of the Companies Act 2006, the further and higher education SORP (the 2019 FE HE SORP), the Post-16 Audit Code of Practice issued by the Education and Skills Funding Agency and the requirements of the relevant Office for Students' Accounts Direction, being the Accounts Direction issued on 25 October 2019 (OfS 2019.41) (the "2019 Accounts Direction").
- We assessed the susceptibility of the financial statements to material misstatement, including how fraud might occur. Audit procedures performed by the engagement team included

# INDEPENDENT AUDITOR'S REPORT TO THE GOVERNING BODY OF GLOUCESTERSHIRE COLLEGE FOR THE YEAR ENDED 31 JULY 2025

---

challenging assumptions and judgments made by management in its significant accounting estimates and identifying and testing journal entries, in particular any journal entries posted with unusual characteristics.

A further description of our responsibilities is available on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Use of our Report

This report is made solely to the Board of Governors, as a body, in accordance with the Funding Agreement published by the Education and Skills Funding Agency and our engagement letter dated 2 June 2023. Our audit work has been undertaken so that we might state to the Board of Governors Body, as a body, those matters we are required under our engagement letter dated June 2025 to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Board of Governors, as a body, for our audit work, for this report, or for the opinions we have formed.

## Other required reporting

Opinions on other matters prescribed in the Office for Students' and Research England's Audit Code of Practice issued under the Further and Higher Education Act 1992 and the Office for Students' Accounts Direction issued under the Higher Education and Research Act 2017.

In our opinion, in all material respects:

- funds from whatever source administered by the institution for specific purposes have been properly applied to those purposes and, if relevant, managed in accordance with relevant legislation; and
- funds provided by the OfS and Research England have been applied in accordance with the relevant terms and conditions, and any other terms and conditions attached to them.



Hazlewoods LLP

Chartered Accountants and Registered Auditor  
Cheltenham

16/12/2025

# **INDEPENDENT REPORTING ACCOUNTANT'S REPORT ON REGULARITY TO THE CORPORATION OF GLOUCESTERSHIRE COLLEGE AND THE SECRETARY OF STATE FOR EDUCATION**

---

In accordance with the terms of our engagement letter dated 4 June 2025 and further to the requirements of Department of Education (DfE), as included in the extant Framework and Guide for External Auditors and Reporting Accountants of Colleges, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Gloucestershire College during the period 1 August 2024 to 31 July 2025 have not been applied to the purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

This report is made solely to the corporation of Gloucestershire College and the Secretary of State for Education in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the corporation of Gloucestershire College and the Secretary of State those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept, or assume, responsibility to anyone other than the corporation of Gloucestershire College and the Secretary of State for Education for our work, for this report, or for the conclusion we have formed.

## **Respective responsibilities of the accounting officer of Gloucestershire College and the reporting accountant**

The accounting officer is responsible, under the requirements of the corporation's accountability agreement with the Secretary of State for Education and the College Financial Handbook, for ensuring that expenditure disbursed, and income received is applied for the purposes intended by Parliament, and that the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the extant Framework and Guide for External Auditors and Reporting Accountants of Colleges. We report to you whether anything has come to our attention in carrying out our work, which suggests that in all material respects, expenditure disbursed, and income received during the period 1 August 2024 to 31 July 2025 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

## **Approach**

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Colleges issued by DfE, which requires a limited assurance engagement, as set out in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity. A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the corporation's income and expenditure.

Our work included identification and assessment of the design and operational effectiveness of the controls, policies and procedures that have been implemented to ensure compliance with the framework of authorities including high level financial control areas where we identified areas where a material irregularity is likely to arise. We undertook detailed testing, based on our identification of the areas where a material irregularity is likely to arise where such areas are in respect of controls, policies

## **INDEPENDENT REPORTING ACCOUNTANT'S REPORT ON REGULARITY TO THE CORPORATION OF GLOUCESTERSHIRE COLLEGE AND THE SECRETARY OF STATE FOR EDUCATION**

---

and procedures that apply to classes of transactions. This work was integrated with our audit on the financial statements to the extent that evidence from the conduct of that audit supports the regularity conclusion.



Hazlewoods LLP  
Chartered Accountants and Registered Auditor  
Cheltenham

16/12/2025

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Notes	Year ended 31 July		Year ended 31 July	
		2025	2024	Group £'000	College £'000
<b>INCOME</b>					
Funding body grants	2	34,554	34,567	29,972	29,985
Tuition fees and education contracts	4	4,320	4,320	3,721	3,721
Other grants and contracts	5	6,276	6,276	5,258	5,258
Other income	6	2,521	2,600	2,336	2,466
Investment income	7	1,209	1,311	909	1,031
Donations and Endowments	8	-	-	-	-
<b>Total income</b>		<b>48,880</b>	<b>49,074</b>	<b>42,196</b>	<b>42,461</b>
<b>EXPENDITURE</b>					
Staff costs	9	28,570	27,318	26,195	24,944
Fundamental restructuring costs	9	3	3	120	120
Other operating expenses	10	13,687	15,323	12,689	14,285
Depreciation	15	3,447	3,191	3,239	2,986
Interest and other finance costs	13	62	62	79	79
<b>Total expenditure</b>		<b>45,769</b>	<b>45,897</b>	<b>42,322</b>	<b>42,414</b>
<b>(Deficit)/gain before other gains and losses</b>		<b>3,111</b>	<b>3,177</b>	<b>(126)</b>	<b>47</b>
(Loss) on disposal of assets	15	(43)	(43)	(11)	(11)
<b>(Deficit)/Gain before tax</b>		<b>3,068</b>	<b>3,134</b>	<b>(137)</b>	<b>36</b>
Taxation	14	552	-	-	-
<b>(Deficit)/Gain for the year</b>		<b>3,620</b>	<b>3,134</b>	<b>(137)</b>	<b>36</b>
Actuarial (loss)/gain in respect of pensions schemes	30	(902)	(902)	(723)	(723)
<b>Total comprehensive gain/(loss) for the year</b>		<b>2,718</b>	<b>2,232</b>	<b>(860)</b>	<b>(687)</b>
<b>Represented by:</b>					
<b>Restricted comprehensive income</b>		-	-	-	-
<b>Unrestricted comprehensive gain/(deficit)</b>		<b>2,718</b>	<b>2,232</b>	<b>(860)</b>	<b>(687)</b>
<b>(Deficit)/gain for the year attributable to:</b>					
Non-controlling interest		-	-	-	-
Group		<b>3,620</b>	<b>3,134</b>	<b>(137)</b>	<b>36</b>
<b>Total comprehensive gain/(loss) for the year</b>		<b>2,718</b>	<b>2,232</b>	<b>(860)</b>	<b>(687)</b>
Non-controlling interest		-	-	-	-
Group		<b>2,718</b>	<b>2,232</b>	<b>(860)</b>	<b>(687)</b>

All items of income and expenditure relate to continuing activities.

## CONSOLIDATED AND COLLEGE STATEMENT OF CHANGES IN RESERVES

	Income and expenditure account	Revaluation reserve	Restricted reserve	Non-controlling interest	Total
	£'000	£'000	£'000	£'000	£'000
<b>Group</b>					
<b>Balance at 1 August 2023</b>	<b>42,435</b>	<b>2,210</b>	-	-	<b>44,645</b>
Loss from the income and expenditure account	(860)	-	-	-	(860)
Other comprehensive income	-	-	-	-	-
Transfers between revaluation and income and expenditure reserves	-	-	-	-	-
<b>Balance at 31 July 2024</b>	<b>41,575</b>	<b>2,210</b>	-	-	<b>43,785</b>
Gain from the income and expenditure account	2,718	-	-	-	2,718
Other comprehensive income	-	-	-	-	-
Transfer between revaluation reserves and income and expenditure reserves	-	-	-	-	-
<b>Total comprehensive loss for the year</b>	<b>2,718</b>	-	-	-	<b>2,718</b>
<b>Balance at 31 July 2025</b>	<b>44,293</b>	<b>2,210</b>	-	-	<b>46,503</b>
<b>College</b>					
<b>Balance at 1 August 2023</b>	<b>42,696</b>	<b>2,210</b>	-	-	<b>44,906</b>
Loss from the income and expenditure account	(687)	-	-	-	(687)
Other comprehensive income	156	-	-	-	156
Transfers between revaluation and income and expenditure reserves	-	-	-	-	-
<b>Balance at 31 July 2024</b>	<b>42,165</b>	<b>2,210</b>	-	-	<b>44,375</b>
Gain from the income and expenditure account	2,232	-	-	-	2,232
Other comprehensive income	93	-	-	-	93
Transfer between revaluation reserves and income and expenditure reserves	-	-	-	-	-
<b>Balance at 31 July 2025</b>	<b>44,490</b>	<b>2,210</b>	-	-	<b>46,700</b>

## BALANCE SHEETS AS AT 31 JULY 2025

	Notes	Group 2025 £'000	College 2025 £'000	Group 2024 £'000	College 2024 £'000
				Restated	Restated
<b>Non-current assets</b>					
Tangible Fixed assets	15	52,184	47,145	54,128	48,865
Heritage assets	15	38	38	38	38
Investments	16	-	3,060	-	3,060
Deferred Tax Asset	17	552	-	-	-
Loans to subsidiaries	18	-	2,000	-	2,125
Investment Properties	16	6,375	6,375	6,375	6,375
		<b>59,149</b>	<b>58,618</b>	<b>60,541</b>	<b>60,463</b>
<b>Current assets</b>					
Stocks		41	41	36	36
Loans to subsidiaries	18	-	125	-	125
Trade and other receivables	18	1,885	2,628	2,257	2,741
Investments	19	-	-	-	-
Cash and cash equivalents	25	14,099	13,934	7,951	7,763
		<b>16,025</b>	<b>16,728</b>	<b>10,244</b>	<b>10,665</b>
<b>Less: Creditors – amounts falling due within one year</b>	20	(6,527)	(6,590)	(6,203)	(6,032)
<b>Net current assets</b>		<b>9,498</b>	<b>10,138</b>	<b>4,041</b>	<b>4,633</b>
<b>Total assets less current liabilities</b>		<b>68,647</b>	<b>68,756</b>	<b>64,582</b>	<b>65,096</b>
Creditors – amounts falling due after more than one year	21	(22,132)	(22,044)	(20,784)	(20,708)
<b>Provisions</b>					
Pension liability	30	-	-	-	-
Defined benefit obligations	24	(12)	(12)	(13)	(13)
<b>Total net assets</b>		<b>46,503</b>	<b>46,700</b>	<b>43,785</b>	<b>44,375</b>
<b>Restricted reserves</b>		-	-	-	-
<b>Unrestricted Reserves</b>					
Income and expenditure account		44,293	44,490	41,575	42,165
Revaluation reserve		2,210	2,210	2,210	2,210
<b>Total unrestricted reserves</b>		<b>46,503</b>	<b>46,700</b>	<b>43,785</b>	<b>44,375</b>
<b>Total reserves</b>		<b>46,503</b>	<b>46,700</b>	<b>43,785</b>	<b>44,375</b>

The financial statements on pages 38 to 68 were approved by the Board of Governors on 11 December 2025 and were signed on its behalf by:

W Abbott  
Chair of Governors

M Burgess  
Principal and Accounting Officer

## CONSOLIDATED CASHFLOWS

	Notes	2025 £'000	2024 £'000
<b>Cash flow from operating activities</b>			
(Loss)/Gain for the year		2,718	(860)
<b>Adjustment for non-cash items</b>			
Depreciation	15	3,447	3,239
Decrease/(increase) in stocks		(5)	7
Decrease/(increase) in debtors		372	663
Increase/(decrease) in creditors due within one year		324	376
Increase/(decrease) in creditors due after one year		(1,025)	985
(Decrease) in provisions		(1)	(1)
Pensions credits less contributions payable		-	-
Deferred capital grants released	22	(1,621)	(1,436)
Loss on sale of fixed assets		43	11
Taxation	14	(552)	-
<b>Adjustment for investing or financing activities</b>			
Investment income	7	(1,209)	(909)
Interest payable	13	62	79
<b>Net cash flow from operating activities</b>		<b>2,553</b>	<b>2,154</b>
<b>Cash flows from investing activities</b>			
Deferred capital grants received	22	4,184	2,606
Investment income	7	1,209	909
Placement of deposits	19	-	-
Payments made to acquire fixed assets	15	(1,546)	(4,229)
		<b>3,847</b>	<b>(714)</b>
<b>Cash flows from financing activities</b>			
Interest paid	13	(62)	(79)
Repayments of amounts borrowed	20	(190)	(185)
		<b>(252)</b>	<b>(264)</b>
<b>Increase/(decrease) in cash and cash equivalents in the year</b>		<b>6,148</b>	<b>1,176</b>
Cash and cash equivalents at beginning of the year	25	7,951	6,775
<b>Cash and cash equivalents at end of the year</b>	25	<b>14,099</b>	<b>7,951</b>

# NOTES TO THE FINANCIAL STATEMENTS

---

## 1. STATEMENT OF ACCOUNTING POLICIES AND ESTIMATION TECHNIQUES

---

The following accounting policies have been applied consistently in dealing with items that are considered material in relation to the financial statements.

### **Basis of preparation**

These financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting for Further and Higher Education 2019 (the 2019 FE HE SORP), the College Accounts Direction for 2024/25 and in accordance with Financial Reporting Standard 102 – “The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland” (FRS 102). The College is a public benefit entity and has therefore applied the relevant public benefit requirements of FRS 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the College's accounting policies.

### **Basis of accounting**

The financial statements are prepared in accordance with the historical cost convention modified by the revaluation of certain fixed assets and in accordance with applicable United Kingdom Accounting Standards.

### **Basis of consolidation**

The consolidated financial statements include the College and its four subsidiary undertakings, Betaris Training Limited, Gloucestershire Facilities Management Limited, New College Developments Limited and Gloucestershire Professional Services Limited. Intra-group sales and profits are eliminated fully on consolidation. In accordance with Financial Reporting Standard (FRS102), the activities of the student union have not been consolidated because the College does not control those activities. All financial statements are made up to 31 July 2025.

### **Going concern**

The activities of the College, together with the factors likely to affect its future development and performance are set out in the Report of the Governing Body. The financial position of the College, its cash flow, liquidity and borrowings are described in the Financial Statements and accompanying notes.

The College currently has £815,480 (2023/24: £1,005,789) of loans outstanding with bankers on terms negotiated in 2009.

### **Recognition of income**

Funding body recurrent grants are recognised in line with best estimates for the period of what is receivable and depends on the particular income stream involved. Any under or over-achievement against the adult skills budget is adjusted for and reflected in the level of recurrent grant recognised in the income and expenditure account. The final grant income is normally determined with the conclusion of the year-end reconciliation process with the funding body at the end of November following the year-end. 16-18 learner responsive funding is not normally subject to a reconciliation and is therefore not subject to any contractual adjustments.

## **NOTES TO THE FINANCIAL STATEMENTS**

---

The recurrent grant from the Higher Education Funding Council for England represents the funding allocations attributable to the current financial year and is credited directly to the income and expenditure account.

Grants from non-government sources are recognised in income when the College is entitled to the income and performance related conditions have been met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the balance sheet and released to income as the conditions are met.

Government capital grants are capitalised, held as deferred income and recognised in income over the expected useful life of the asset, under the accrual method as permitted by FRS 102. Other capital grants are recognised as income when the College is entitled to the funds subject to any performance related conditions being met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the Balance Sheet and released to income as conditions are met.

Income from tuition fees is recognised in the period for which it is receivable and includes all fees payable by students or their sponsors. All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned on a receivable basis.

### **Accounting for post-employment benefits**

Retirement benefits to employees of the College are provided by the Teachers Superannuation Scheme (TSS) and the Gloucestershire County Council Superannuation Fund (GCCSF). These are defined benefit schemes, which are externally funded and contracted out of the State Earnings Related Pension Scheme (SERPS).

The TPS is an unfunded scheme. Contributions to the TPS are calculated so as to spread the cost of pensions over employees' working lives with the College in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by qualified actuaries based on valuations using a prospective benefit method. The TPS is a multi-employer scheme, and the College is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution plan and the contributions recognised as an expense in the income statement in the periods during which services are rendered by employees.

The assets of the GCCSF are measured using closing market values. GCCSF liabilities are measured using the projected unit method and discounted at the current rate of return on a high-quality corporate bond of equivalent term and currency to the liability. The increase in present value of the liabilities of the scheme expected to arise from employee service in the period is charged to the operating surplus. The expected return on the scheme's assets and the increase during the period in the present value of the scheme's liabilities, arising from the passage of time, are included in pension finance costs. Actuarial gains and losses are recognised in the statement of total recognised gains and losses.

### **Short-term Employment benefits**

Short-term employment benefits such as salaries and compensated absences (holiday pay) are recognised as an expense in the year in which the employees render service to the College. Any unused benefits are accrued and measured as the additional amount the College expects to pay as a result of the unused entitlement.

### **Enhanced pensions**

The actual cost of the enhanced ongoing pension to a former member of staff is paid by the College annually. An estimate of the expected future cost of any enhancement to the ongoing pension of a former

## NOTES TO THE FINANCIAL STATEMENTS

---

member of staff is charged in full to the College's income and expenditure account in the year that the member of staff retires. In subsequent years a charge is made to provisions in the balance sheet.

### Non-current assets - tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Investment properties are stated at valuation.

#### *Land and buildings:*

Freehold buildings are depreciated on a straight-line basis over their expected useful lives as follows:

- Buildings – 50 years
- Roofs and integral plant – 20 years
- Refurbishments – 5 to 10 years

Freehold land is not depreciated.

Freehold buildings and integral plant are depreciated over their expected useful economic life to the College of between 20 and 50 years. The College has a policy of depreciating major adaptations to buildings over the period of their useful economic life of between 5 and 10 years. In 2015/16 the College adopted FRS 102 component accounting for its properties. This has accelerated depreciation that has been partially matched by deferred capital grants.

Where land and buildings are acquired with the aid of specific grants, they are capitalised and depreciated as above. The related grants are credited to a deferred income account within creditors and are released to the income and expenditure account over the expected useful economic life of the related asset on a systematic basis consistent with the depreciation policy. The deferred income is allocated between creditors due within one year and those due after more than one year.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying amount of any fixed asset may not be recoverable.

On adoption of FRS 102, the College followed the transitional provision to retain the book value of land and buildings and not to adopt a policy of revaluations of these properties in the future.

#### *Assets under construction:*

Assets under construction are accounted for at cost, based on the value of architects' certificates and other direct costs, incurred to 31 July. They are not depreciated until they are brought into use.

#### *Subsequent expenditure on existing fixed assets:*

Where significant expenditure is incurred on tangible fixed assets after initial purchase it is charged to income in the period it is incurred, unless it increases the future benefits to the College, in which case it is capitalised and depreciated on the relevant basis.

#### *Equipment:*

General equipment costing less than £750 per individual item is recognised as expenditure in the period of acquisition, unless purchased as a suite of items such as computers. All equipment costing over £750 is capitalised at cost. IT equipment costing over £400 per individual item is capitalised. Capitalised equipment is depreciated on a straight-line basis over its remaining useful economic life as follows:

• Technical equipment	5 years
• Motor vehicles	4 years
• Computer equipment	4 years
• Furniture, fixtures and fittings	5 years

# NOTES TO THE FINANCIAL STATEMENTS

---

## **Heritage Assets - Paintings**

Paintings are reported on the balance sheet at either cost or market value. Consideration is given to an external valuer periodically reviewing individual items with any surplus or deficit being reported in the Statement of Comprehensive Income. Paintings are deemed to have indeterminate lives and a high residual value; hence the Board of Governors does not consider it appropriate to charge depreciation.

Acquisitions are made by purchase or donation. Purchases are initially recorded at cost and donations are recorded at current value ascertained by the Board of Governors with reference, where possible, to commercial markets.

## **Deferred tax assets**

Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised. Deferred tax assets are measured at the tax rates that are expected to apply in the periods in which the assets are realised, based on tax rates and laws that have been enacted or substantively enacted by the reporting date.

## **Borrowing costs**

Borrowing costs are recognised as expenditure in the period in which they are incurred.

## **Leased assets**

Costs in respect of operating leases are charged on a straight-line basis over the lease term. Any lease premiums or incentives relating to leases signed after 1 August 2014 are spread over the minimum lease term.

Leasing agreements that transfer to the College substantially all the benefits and risks of ownership of an asset are treated as finance leases.

Assets held under finance leases are recognised initially at the fair value of the leased asset (or, if lower, the present value of minimum lease payments) at the inception of the lease. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation. Assets held under finance leases are included in tangible fixed assets and depreciated and assessed for impairment losses in the same way as owned assets.

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charges are allocated over the period of the lease in proportion to the capital element outstanding.

## **Investments**

### *Investment Properties:*

The College has designated three properties to be held as investment properties. These properties are held in the balance sheet at the latest formal valuation which took place in June 2023. As described in note 16, these properties are held as non-current investments.

### *Investments in subsidiaries:*

Shares held in subsidiaries are accounted for at cost.

### *Investments in associates:*

Shares in associates are recognised initially in the consolidated Balance Sheet at the transaction price and will be subsequently adjusted to reflect the group's share of total comprehensive income and equity of the associate, less any impairment.

## **NOTES TO THE FINANCIAL STATEMENTS**

---

Any excess of the cost of acquisition over the Group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities of the associate recognised at the date of acquisition, although treated as goodwill, is presented as part of the investment in the associate. Amortisation is charged so as to allocate the cost of goodwill over its estimated useful life, using the straight-line method. Losses in excess of the carrying amount of an investment in an associate are recorded as a provision only when the College has incurred legal or constructive obligations or has made payments on behalf of the associate.

### **Inventories**

Inventories are stated at the lower of their cost and net realisable value, being selling price less costs to complete and sell. Where necessary, provision is made for obsolete, slow-moving and defective items.

### **Cash and cash equivalents**

Cash includes cash in hand, deposits repayable on demand and overdrafts. Deposits are repayable on demand if they are in practice available within 24 hours without penalty.

Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with insignificant risk of change in value. An investment qualifies as a cash equivalent when it has maturity of 3 months or less from the date of acquisition.

### **Financial liabilities and equity**

Financial liabilities and equity are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form.

All loans, investments and short-term deposits held by the College are classified as basic financial instruments in accordance with FRS 102. These instruments are initially recorded at the transaction price less any transaction costs (historical cost). FRS 102 requires that basic financial instruments are subsequently measured at amortised cost; however, the College has calculated that the difference between the historical cost and amortised cost basis is not material and so these financial instruments are stated on the balance sheet at historical cost. Loans and investments that are payable or receivable within one year are not discounted.

### **Foreign currency translation**

Transactions denominated in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rates of exchange ruling at the end of the financial period with all resulting exchange differences being taken to income in the period in which they arise.

### **Trade debtors**

Trade debtors are amounts due from students and other customers for courses due or other services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. All trade debtors are repayable within one year and hence are included at the undiscounted cost of cash expected to be received. A provision for the impairment of trade debtors is established when there is objective evidence that the College will not be able to collect all amounts due according to the original terms of the debtors.

### **Taxation**

The College is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the College is potentially exempt from taxation in respect of income or capital gains received within

## **NOTES TO THE FINANCIAL STATEMENTS**

---

categories covered by sections 478-488 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

The College is partially exempt in respect of Value Added Tax, so that it can only recover around 2.5% of the VAT charged on its inputs. Irrecoverable VAT on inputs is included in the costs of such inputs and added to the cost of tangible fixed assets as appropriate, where the inputs themselves are tangible fixed assets by nature.

The College's subsidiary companies are subject to corporation tax and VAT in the same way as any commercial organisation.

### **Provisions and contingent liabilities**

Provisions are recognised when the College has a present legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value using a pre-tax discount rate. The unwinding of the discount is recognised as a finance cost in the statement of comprehensive income in the period it arises.

A contingent liability arises from a past event that gives the College a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the College. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the balance sheet but are disclosed in the notes to the financial statements.

### **Reserves**

Restricted funds – This relates to unspent money from restricted grants. The donor has specified what the money must be spent on and the trustees normally do not have the power to spend the money on anything else.

The College has £Nil (2023/24: £Nil) in Restricted Reserves.

Unrestricted funds – This is money that can be spent on anything which furthers the objectives of the College.

### **Agency arrangements**

The College acts as an agent in the collection and payment of Discretionary Support Funds. Related payments received from the DfE and subsequent disbursements to students are excluded from the Income and Expenditure Account and are shown separately in note 32, except for 5% of the grant received which is available to the College to cover administration costs relating to the grant.

### **Judgements in applying accounting policies and key sources of estimation uncertainty**

In preparing these financial statements, management have made the following judgements:

Determine whether leases entered into by the College as either a lessor or a lessee are operating or finance leases. These decisions depend on an assessment of whether the risks and rewards of ownership have been transferred from the lessor to the lessee on a lease-by-lease basis.

Determine whether there are indicators of impairment of the Group's tangible assets, including goodwill. Factors taken into consideration in reaching such a decision include the economic viability and expected

## NOTES TO THE FINANCIAL STATEMENTS

---

future financial performance of the asset and where it is a component of a larger cash-generating unit, the viability and expected future performance of that unit.

### *Tangible fixed assets:*

Tangible fixed assets, other than investment properties, are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

### *Local Government Pension Scheme:*

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 30, will affect the carrying amount of the pension liability. The actuary has used a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 to value the pensions liability at 31 July 2025. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

## 2. FUNDING BODY GRANTS

---

	Year ended 31 July		Year ended 31 July	
	2025 Group £'000	2025 College £'000	2024 Group £'000	2024 College £'000
<b>Recurrent grants</b>				
Education and Skills Funding Agency - Adult	6,573	6,573	6,030	6,030
Education and Skills Funding Agency - 16-18	19,031	19,031	15,940	15,940
Education and Skills Funding Agency – Apprentices	6,934	6,934	6,040	6,040
Office for Students	395	395	526	526
<b>Specific grants</b>				
Deferred Capital Grants Released	1,621	1,634	1,436	1,449
<b>Total</b>	<b>34,554</b>	<b>34,567</b>	<b>29,972</b>	<b>29,985</b>

## NOTES TO THE FINANCIAL STATEMENTS

---

### 3. OFS GRANT AND FEE INCOME

	Year ended 31 July		Year ended 31 July	
	2025	2025	2024	2024
	Group £'000	College £'000	Group £'000	College £'000
Grant income from the OfS	395	395	526	526
Fee income for taught awards	2,474	2,474	1,848	1,848
<b>Total</b>	<b>2,869</b>	<b>2,869</b>	<b>2,374</b>	<b>2,374</b>

### 4. TUITION FEES AND EDUCATION CONTRACTS

	Year ended 31 July		Year ended 31 July	
	2025	2025	2024	2024
	Group £'000	College £'000	Group £'000	College £'000
Adult education fees	744	744	696	696
Apprenticeship fees and contracts	75	75	237	237
Fees for FE loan supported courses	828	828	749	749
Fees for HE loan supported courses	2,474	2,474	1,848	1,848
International students fees	7	7	42	42
<b>Total tuition fees</b>	<b>4,128</b>	<b>4,128</b>	<b>3,572</b>	<b>3,572</b>
Education contracts	192	192	149	149
<b>Total</b>	<b>4,320</b>	<b>4,320</b>	<b>3,721</b>	<b>3,721</b>

### 5. OTHER GRANTS AND CONTRACTS

	Year ended 31 July		Year ended 31 July	
	2025	2025	2024	2024
	Group £'000	College £'000	Group £'000	College £'000
DfE Teachers Pensions Grant	1,058	1,058	705	705
High needs grants from councils	5,218	5,218	4,553	4,553
<b>Total</b>	<b>6,276</b>	<b>6,276</b>	<b>5,258</b>	<b>5,258</b>

## NOTES TO THE FINANCIAL STATEMENTS

---

### 6. OTHER INCOME

	Year ended 31 July		Year ended 31 July	
	2025	2025	2024	2024
	Group	College	Group	College
	£'000	£'000	£'000	£'000
Catering and residences	1,853	1,853	1,754	1,754
Other income generating activities	139	139	79	79
Other grant income	34	34	33	33
Miscellaneous income	495	574	470	600
<b>Total</b>	<b>2,521</b>	<b>2,600</b>	<b>2,336</b>	<b>2,466</b>

### 7. INVESTMENT INCOME

	Year ended 31 July		Year ended 31 July	
	2025	2025	2024	2024
	Group	College	Group	College
	£'000	£'000	£'000	£'000
Bank interest receivable	396	396	329	329
Loan interest receivable	-	102	-	122
Net interest on LGPS	813	813	580	580
<b>Total</b>	<b>1,209</b>	<b>1,311</b>	<b>909</b>	<b>1,031</b>

### 8. DONATIONS AND ENDOWMENTS

Neither the Group nor the College received any donations or endowments in the current or preceding year.

### 9. STAFF COSTS

The average number of persons (including key management personnel) employed during the year was:

	Year ended 31 July		Year ended 31 July	
	2025	2025	2024	2024
	Group	College	Group	College
	No.	No.	No.	No.
<b>Average Headcount</b>				
Teaching staff	315	281	328	293
Non-teaching staff	574	190	575	203
Average headcount	<b>889</b>	<b>471</b>	<b>903</b>	<b>496</b>

## NOTES TO THE FINANCIAL STATEMENTS

---

### Staff costs for the above persons

	Group 2025 £'000	College 2025 £'000	Group 2024 £'000	College 2024 £'000
Wages and salaries	22,043	12,498	20,830	12,369
Social security costs	2,266	1,359		
Other pension costs	3,392	2,987	3,040	2,679
Movement in holiday pay accrual	39	39	(111)	(111)
FRS102 adjustments	17	17	70	70
<b>Payroll sub total</b>	<b>27,757</b>	<b>16,900</b>	<b>25,708</b>	<b>16,188</b>
Contracted out staffing services	813	10,418	487	8,756
	<b>28,570</b>	<b>27,318</b>	<b>26,195</b>	<b>24,944</b>
Non-contractual restructuring costs	3	3	120	120
<b>Total Staff costs</b>	<b>28,573</b>	<b>27,321</b>	<b>26,315</b>	<b>25,064</b>

### Key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the College and are represented by the College Leadership Team, which comprises the Principal and Executive Team members. Staff costs include any compensation paid to key management personnel for loss of office.

### Emoluments of Key management personnel, Accounting Officer and other higher paid staff

Year ended 31 July 2025      Year ended 31 July 2024

No.      No.

The average number of key management personnel including the Accounting Officer was:

**5**      **5**

## NOTES TO THE FINANCIAL STATEMENTS

---

The number of key management personnel and other staff who received annual emoluments, excluding pension contributions and employer's national insurance but including benefits in kind, in the following ranges was:

	Key management personnel		Other staff	
	Year ended 31 July		Year ended 31 July	
	2025	2024	2025	2024
	No.	No.	No.	No.
£60,001 to £65,000 p.a.	-	-	3	2
£65,001 to £70,000 p.a.	1	1	1	3
£70,001 to £75,000 p.a.	-	-	2	-
£75,001 to £80,000 p.a.	-	-	1	1
£80,001 to £85,000 p.a.	1	1	-	-
£85,001 to £90,000 p.a.	-	-	1	1
£95,001 to £100,000 p.a.	-	-	-	-
£100,001 to £105,000 p.a.	-	-	-	-
£105,001 to £110,000 p.a.	1	1	-	-
£110,001 to £115,000 p.a.	-	1	-	-
£115,001 to £120,000 p.a.	1	-	-	-
£165,001 to £170,000 p.a.	-	-	-	-
£180,001 to £185,000 p.a.	-	1	-	-
£185,001 to £190,000 p.a.	1	-	-	-
	<b>5</b>	<b>5</b>	<b>8</b>	<b>7</b>

---

Key management personnel compensation is made up as follows:

	Year ended 31 July 2025 £'000	Year ended 31 July 2024 £'000
Salaries	555	560
General pay award	4	-
Benefits in kind	6	8
	<b>565</b>	<b>568</b>
Pension contributions	117	106
<b>Total Key management personnel compensation</b>	<b>682</b>	<b>674</b>

---

There were no amounts due to key management personnel that were waived in the year, nor any salary sacrifice arrangements in place.

As part of the general pay award to staff for the year, the Board approved a non-consolidated payment of £1,000 per FTE. This was applied to all staff in the College.

## NOTES TO THE FINANCIAL STATEMENTS

---

The above compensation includes amounts payable to the Accounting Officer (who is also the highest paid member of staff) of:

	Year ended 31 July 2025 £'000	Year ended 31 July 2024 £'000
Salaries	184	178
General pay award	1	-
Benefits in kind	3	2
	<b>188</b>	<b>180</b>
Pension contributions	36	34
<b>Total</b>	<b>224</b>	<b>214</b>

The Board of Governors has adopted the College's Senior Post Holder Remuneration Code and assesses remuneration in line with its principles.

The Principal/Chief Executive reports to the Chair of the Board of Governors, who, together with the Chair of the Senior Staff Employment Committee, undertakes an annual review of the Principal/Chief Executive's performance against the College's overall objectives using both qualitative and quantitative measures of performance.

The remuneration package of key management personnel including the Principal/Chief Executive is subject to annual review by the Senior Staff Employment Committee in accordance with the Board's Senior Post Holder Remuneration and Appraisal Policy and is justified on the grounds of the demands of the roles, the value to the College and the effectiveness of performance.

Relationship of Principal/Chief Executive pay and remuneration expressed as a multiple:

	2025	2024
Principal's basic salary as a multiple of the median salary of all College staff	6.1	6.1
Principal's total remuneration as a multiple of the median salary of all College staff	6.4	6.4

The first multiples use the median of College staff gross salary, excluding national insurance and pension contributions. The second multiple includes pension contributions. Contract and agency workers are excluded from the calculation.

No compensation for loss of office was paid to former key management personnel in the current or previous year.

The College paid severance payments to other staff in the year, disclosed in the following table of bands.

Band	Year ended 31 July 2025 Employees	Year ended 31 July 2024 Employees
£0 - £25,000	1	1
£25,001-£50,000	-	1
£50,001-£75,000	-	1

## NOTES TO THE FINANCIAL STATEMENTS

---

The College paid one special severance payment in the year for which the DfE granted approval.

The members of the Board of Governors other than the Accounting Officer and the staff members did not receive any payment from the institution other than the reimbursement of travel and subsistence expenses incurred in the course of their duties.

### 10. OTHER OPERATING EXPENSES

	Year ended 31 July		Year ended 31 July	
	2025	2025	2024	2024
	Group £'000	College £'000	Group £'000	College £'000
Teaching costs	7,315	7,315	6,405	6,405
Non-teaching costs	4,166	4,998	3,562	4,365
Premises costs	2,206	3,010	2,722	3,515
 Total	 13,687	 15,323	 12,689	 14,285
 Other operating expenses include:	 2025 £'000	 2024 £'000		
			Restated	
Auditors' remuneration:				
Financial statements audit*	48		48	
Internal audit**	42		39	
Other services provided by the financial statements auditor	-		-	
Other services provided by the internal auditors	-		-	
Hire of assets under operating leases	199		180	

\* includes £33,912 in respect of the College (2023/24: £33,372)

\*\* includes £41,582 in respect of the College (2023/24: £39,300)

### 11. ACCESS AND PARTICIPATION SPENDING

The College has invested the following amounts in relation to its OfS Access and Participation Plan.

	2025 £'000	2024 £'000
Access investment	86	87
Financial support to students	91	107
Disability support	13	13
Research and evaluation	7	5
 197	 212	

## NOTES TO THE FINANCIAL STATEMENTS

---

### 12. WRITE OFFS, LOSSES, GUARANTEES, LETTERS OF COMFORT, COMPENSATION

---

The total value of debts written off was £68,583 (2023/24: £67,349). There were no transactions where the value was over £5,000 (2023/24: none).

No guarantees, letters of comfort or indemnities have been issued to organisations outside of the Group, other than arrangements where the indemnity is of a standard type contained in contracts and agreements for 'day-to-day' procurement of goods and services in the normal course of business.

### 13. INTEREST AND OTHER FINANCE COSTS – GROUP AND COLLEGE

---

	2025 £'000	2024 £'000
On bank loans, overdrafts and other loans	62	79
<b>Total</b>	<b>62</b>	<b>79</b>

Interest on the variable interest element of the College loans with Barclays Bank has decreased in line with Bank of England base rates.

### 14. TAXATION – GROUP ONLY

---

	2025 £'000	2024 £'000
United Kingdom corporation tax at 19 per cent	-	-
Provision for deferred corporation tax in the accounts of the subsidiary companies	552	-
<b>Total</b>	<b>552</b>	<b>-</b>

The Group has recognised a deferred tax asset in respect of the subsidiary's cumulative tax losses. The subsidiary, New College Developments Ltd, is not expected to generate taxable profits until after 2030, and accordingly, the deferred tax asset has been recognised to the extent that recovery is considered probable based on the Group's long-term forecasts.

The members do not believe that the College was liable for any corporation tax arising. Any profits from subsidiaries are transferred to the College under gift aid provisions and therefore no corporation tax is expected to be payable.

## NOTES TO THE FINANCIAL STATEMENTS

---

### 15. TANGIBLE FIXED ASSETS

GROUP	Land and buildings - Freehold	Heritage Asset	Equipment	Assets in the course of construction	Total £'000
	£'000	£'000	£'000	£'000	
<b>Cost or valuation</b>					
At 1 August 2024	78,021	38	7,554	3,821	89,434
Transferred	4,755	-	-	(4,755)	-
Additions	71	-	541	934	1,546
Disposals	-	-	(859)	-	(859)
<b>At 31 July 2025</b>	<b>82,847</b>	<b>38</b>	<b>7,236</b>	-	<b>90,121</b>
<b>Depreciation</b>					
At 1 August 2024	29,691	-	5,577	-	35,268
Charge for the year	2,461	-	986	-	3,447
Elimination in respect of disposals	-	-	(816)	-	(816)
<b>At 31 July 2025</b>	<b>32,152</b>	-	<b>5,747</b>	-	<b>37,899</b>
<b>Net book value at 31 July 2025</b>	<b>50,695</b>	<b>38</b>	<b>1,489</b>	-	<b>52,222</b>
Net book value at 31 July 2024	48,330	38	1,977	3,821	54,166

As at 31 July 2025, the College's subsidiary company, Betaris Training Limited, had equipment with a net book value of £5,001 (2023/24: £2,227). Gloucestershire Facilities Management Limited held equipment with a net book value of £27,709 (2023/24: £3,938) and New College Developments Limited has equipment with a net book value of £5,090,003 (2023/24: £5,367,047). There were no fixed assets held by Gloucestershire Professional Services Limited.

The assets in the course of construction in 2023/24 relate to the new green sustainable Construction Centre at the College's Cheltenham campus.

Included in the land and buildings assets transferred during the year are the additional floor taken by the College at its Alexandra Warehouse property and a further unit at the College's 125 Business Park moved from the College's Investment Properties.

## NOTES TO THE FINANCIAL STATEMENTS

COLLEGE ONLY	Land and buildings – Freehold	Heritage Asset	Equipment	Assets in the course of construction	Total £'000
	£'000	£'000	£'000	£'000	
<b>Cost or valuation</b>					
At 1 August 2024	72,490	38	7,511	3,821	83,860
Transferred	4,755	-	-	(4,755)	-
Additions	71	-	509	934	1,514
Disposals	-	-	(859)	-	(859)
<b>At 31 July 2025</b>	<b>77,316</b>	<b>38</b>	<b>7,161</b>	-	<b>84,515</b>
<b>Depreciation</b>					
At 1 August 2024	29,363	-	5,594	-	34,957
Charge for the year	2,211	-	980	-	3,191
Elimination in respect of disposals	-	-	(816)	-	(816)
<b>At 31 July 2025</b>	<b>31,574</b>	<b>-</b>	<b>5,758</b>	-	<b>37,332</b>
<b>Net book value at 31 July 2025</b>	<b>45,742</b>	<b>38</b>	<b>1,403</b>	<b>3,821</b>	<b>47,183</b>
Net book value at 31 July 2024	43,127	38	1,917	3,821	48,903

### Heritage Assets

In 2009, the College commissioned a painting by PJ Crook, a local artist, who has worked with and supported students at the College. PJ Crook was appointed Member of the Order of the British Empire (MBE) in the 2011 Birthday Honours for her services to art. The painting is on display at the College's Gloucester campus. It is included in the financial statements at a value of £37,646. It is not depreciated as its long economic life and high residual value mean that any depreciation would not be material.

### Financial Summary of Heritage Asset Transactions

	2025 £'000	2024 £'000
Paintings	38	38

## 16. NON-CURRENT INVESTMENTS

	College 2025 £'000	College 2024 £'000
Investments in subsidiary companies	3,060	3,060
Investment properties	6,375	6,375
<b>Total</b>	<b>9,435</b>	<b>9,435</b>

## NOTES TO THE FINANCIAL STATEMENTS

---

### Investment Properties

	Group 2025 £'000	Group 2024 £'000	College 2025 £'000	College 2024 £'000
125 Business Park	2,130	2,130	2,130	2,130
Alexandra Warehouse	345	345	345	345
Launchpad	3,900	3,900	3,900	3,900
	<b>6,375</b>	<b>6,375</b>	<b>6,375</b>	<b>6,375</b>

The College owns three properties in Gloucestershire that have been let to third parties. In June 2023, these properties were professionally valued. The Launchpad property was valued on 19 June 2023 at £3,900,000 and has a legal charge in favour of Barclays Bank PLC as surety against existing loans with the bank.

The College occupies four of the seven floors of its Alexandra Warehouse property and has taken occupation of an additional floor in November 2025. Consequently, the building does not fully represent an investment property. A major part of the building has been transferred into fixed assets at a value of £1,175,000, including £225,000 during the year, based on the latest valuation of total property at £1,520,000 dated 13 June 2023.

Similarly, the College occupies five of the eight units at its 125 Business Park, and the value of these units has been transferred into fixed assets at a value of £1,270,000, including £235,000 during the year, based on the latest overall valuation of total property at £3,400,000 dated 15 June 2023.

### Investments in Subsidiary Companies

The College owns 100% of the issued ordinary £1 shares of Betaris Training Limited, a company incorporated in England and Wales. The principal business activity of the subsidiary company is the management of delivery of employer-led qualifications for employers in subject areas that the College does not normally cover. The cost of the investment in this company is £50,000.

The College owns 100% of the issued ordinary £1 shares of Gloucestershire Facilities Management Limited, a company incorporated in England and Wales. The principal business activity of the subsidiary company is the management of the College's estate and as a vehicle for commercial operations. The cost of the investment in this company is £10,000.

The College owns 100% of the issued ordinary £1 shares of New College Developments Limited, a company incorporated in England and Wales. The principal business activity of the subsidiary company is the management and the installation of retrofit energy generating equipment used to supply energy to the College and other third parties. The cost of the investment in this company was increased to £3,000,000.

The College owns 100% of the issued ordinary £1 shares of Gloucestershire Professional Services Limited, a company incorporated in England and Wales. The principal business activity of this subsidiary company is the supply of support services to the College. The cost of the investment in this company is £100.

## NOTES TO THE FINANCIAL STATEMENTS

---

### 17. DEFERRED TAX ASSET

	Group 2025 £'000	College 2025 £'000	Group 2024 £'000	College 2024 £'000
Deferred tax asset	552	-	-	-
<b>Total</b>	<b>552</b>	<b>-</b>	<b>-</b>	<b>-</b>

### 18. TRADE AND OTHER RECEIVABLES

	Group 2025 £'000	College 2025 £'000	Group 2024 £'000	College 2024 £'000
<b>Amounts falling due within one year:</b>				
Trade receivables	323	323	164	164
Other debtors	15	15	75	35
Amounts owed by group undertakings	-	837	-	714
Prepayments and accrued income	1,468	1,374	1,401	1,211
Amounts owed by DfE	79	79	617	617
<b>Total</b>	<b>1,885</b>	<b>2,628</b>	<b>2,257</b>	<b>2,741</b>

Gloucestershire College entered into a formal loan agreement with one of its subsidiaries, New College Developments Limited, on 1 August 2022 to enable it to finance the £5.8 million sustainability works at its Gloucester and Cheltenham campuses. The loan was for £2.5 million and is repayable over 20 years. This has been presented in the accounts as £125,000 payable within one year (2024: £125,000) and £2,000,000 falling due after more than one year (2024: £2,125,000).

### 19. CURRENT INVESTMENTS

	Group 2025 £'000	College 2025 £'000	Group 2024 £'000	College 2024 £'000
			Restated	Restated
Short term deposits	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## NOTES TO THE FINANCIAL STATEMENTS

---

### 20. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group 2025 £'000	College 2025 £'000	Group 2024 £'000	College 2024 £'000
Bank loans and overdrafts	195	195	190	190
Trade payables	117	116	1,450	1,447
Amounts owed to group undertakings	-	78	-	126
Other taxation and social security	42	38	842	622
Accruals and deferred income	3,887	3,877	1,861	1,787
Holiday pay accrual	457	457	418	418
Deferred income - government capital grants	1,829	1,829	1,442	1,442
<b>Total</b>	<b>6,527</b>	<b>6,590</b>	<b>6,203</b>	<b>6,032</b>

The deferred income government capital grants relate to grants to be released against the expected 12 months' depreciation for 2025/26 on capital-funded assets.

### 21. CREDITORS: AMOUNTS FALLING DUE AFTER ONE YEAR

	Group 2025 £'000	College 2025 £'000	Group 2024 £'000	College 2024 £'000
Bank loans	621	621	816	816
Deferred income - government capital grants	21,511	21,423	19,968	19,892
<b>Total</b>	<b>22,132</b>	<b>22,044</b>	<b>20,784</b>	<b>20,708</b>

The deferred capital grants relate to grants remaining to be released against depreciation on capital funded assets for the remainder of their useful lives.

### 22. DEFERRED CAPITAL GRANTS

	DfE £'000	College Other £'000	Total £'000
<b>At 1 August 2024</b>			
Land and buildings	19,947	645	20,592
Equipment	543	199	742
	<b>20,490</b>	<b>844</b>	<b>21,334</b>
<b>Reclassification</b>			
Land and buildings	186	(186)	-
Equipment	(473)	473	-
	<b>(287)</b>	<b>287</b>	-

## NOTES TO THE FINANCIAL STATEMENTS

---

### At 1 August 2024

Land and buildings	20,133	459	20,592
Equipment	70	672	742
	<b>20,203</b>	<b>1,131</b>	<b>21,334</b>
<b>Cash received/Receivable</b>			
Land and buildings	3,212	-	3,212
Equipment	881	91	972
	<b>4,093</b>	<b>91</b>	<b>4,184</b>
<b>Released to income and expenditure account</b>			
Land and buildings	1,041	138	1,179
Equipment	732	355	1,087
	<b>1,773</b>	<b>493</b>	<b>2,266</b>
<b>At 31 July 2025</b>			
Land and buildings	22,304	321	22,625
Equipment	219	408	627
	<b>22,523</b>	<b>729</b>	<b>23,252</b>
Amounts falling due within one year			1,829
Amounts falling due after one year			21,423
			<b>23,252</b>

### 23. MATURITY OF DEBT

Bank loans and overdrafts are repayable as follows:

	Group 2025 £'000	College 2025 £'000	Group 2024 £'000	College 2024 £'000
In one year or less	195	195	190	190
Between one and two years	201	201	195	195
Between two and five years	419	419	620	620
In five years or more	-	-	-	-
<b>Total</b>	<b>815</b>	<b>815</b>	<b>1,005</b>	<b>1,005</b>

Security for the above loans is covered by a first legal charge raised on Launchpad, one of the College's investment properties.

### 24. PROVISIONS

	Group £'000	College £'000
<b>Enhanced pensions</b>		
At 1 August 2024	13	13
Expenditure in the period	(1)	(1)
<b>At 31 July 2025</b>	<b>12</b>	<b>12</b>

## NOTES TO THE FINANCIAL STATEMENTS

---

The enhanced pension provision relates to the cost of one member staff who retired from the College.

### 25. CASH AND CASH EQUIVALENTS

	At 1 Aug 2024 £'000	Cash flows £'000	At 31 Jul 2025 £'000
<b>Restated</b>			
	7,951	6,148	14,099
<b>Total</b>	<b>7,951</b>	<b>6,148</b>	<b>14,099</b>

### 26. CAPITAL AND OTHER COMMITMENTS

	Group and College	
	2025 £'000	2024 £'000
Commitments contracted for at 31 July	-	979
Commitments authorised but not contracted for at 31 July	-	-

The capital commitments for 2023/24 pertain to the contract for constructing a new green Construction Centre at the College's Cheltenham campus. The building was completed in August 2024 and capitalised in the 2024/25 accounts.

### 27. LEASE OBLIGATIONS – GROUP AND COLLEGE

At 31 July 2025 the Group and College had minimum lease payments under non-cancellable operating leases as follows:

	2025 £'000	2024 £'000
<b>Future minimum lease payments due</b>		
<b>Land and buildings</b>		
Not later than one year	122	114
Later than one year and not later than five years	159	212
	<b>281</b>	<b>326</b>
<b>Other</b>		
Not later than one year	77	66
Later than one year and not later than five years	58	78
	<b>135</b>	<b>144</b>

## NOTES TO THE FINANCIAL STATEMENTS

---

The amount of non-cancellable operating lease payments recognised as an expense during the year was £234,000 (2023/24: £224,000).

### 28. CONTINGENT LIABILITIES

---

#### Pensions

Decisions by the European Court of Justice may increase the liability for pension provisions of UK employers, including institutions such as Gloucestershire College. Whilst a UK Industrial tribunal case has placed time limits on claims, thus suggesting that any liability will be limited, ultimately appeals would be referred back to the European Court of Justice. In view of this continuing uncertainty, no provision has been made in these financial statements in relation to this matter.

### 29. EVENTS AFTER THE REPORTING PERIOD

---

There have been no material events after the reporting period which would require adjustment or disclosure in the financial statements.

### 30. DEFINED BENEFIT OBLIGATIONS

---

The College's employees belong to two principal post-employment benefit plans: The Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Gloucestershire Local Government Pension Scheme (LGPS) for non-teaching staff, which is administered by Gloucestershire County Council. Both are multi-employer defined-benefit plans.

Total pension cost for the year	2025 £'000	2024 £'000
Teachers' Pension Scheme: contributions paid	2,133	1,948
Local Government Pension Scheme:		
Contributions paid	784	733
FRS 102 (28) charge	17	70
Charge to the Statement of Comprehensive Income	801	803
<b>Total Pension Cost for Year within staff costs</b>	<b>2,934</b>	<b>2,751</b>

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuations of the TPS was carried out as at 31 March 2020. The valuation report was published by the DfE in March 2020.

## NOTES TO THE FINANCIAL STATEMENTS

---

### Teachers' Pension Scheme

The TPS is an unfunded scheme, and members contribute on a 'pay as you go' basis. These contributions, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Act. Retirement and other pension benefits are paid by public funds provided by Parliament.

Under the definitions set out in FRS 102 (28.11), the TPS is a multi-employer pension plan. The College is unable to identify its share of the underlying assets and liabilities of the plan.

Accordingly, the College has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined-contribution plan. The College has set out above the information available on the plan and the implications for the College in terms of the anticipated contribution rates.

The valuation of the TPS is carried out in line with regulations made under the Public Service Pension Act 2013. Valuations credit the teachers' pension account with a real rate of return assuming funds are invested in notional investments that produce that real rate of return. The latest actuarial review of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education (the Department) in October 2023. The valuation reported total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service at the effective date of £262 billion, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222 billion giving a notional past service deficit of £40 billion (compared to £22 billion in the 2016 valuation).

As a result of the valuation, new employer contribution rates rose to 28.68% from April 2024 (compared to 23.68% from September 2019). A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website.

The pension costs paid to TPS in the year amounted to £2,133,000 (2024: £1,948,000)

### Local Government Pension Scheme

The LGPS is a funded defined-benefit plan, with the assets held in separate funds administered by Gloucestershire County Council. The total contributions made for the year ended 31 July 2025 were £1,073,000, excluding the £106,500 additional contributions, of which employer's contributions totalled £793,000, and employees' contributions totalled £280,000. The College opted to pay 19.8% employer's contributions to the LGPS and cease paying the additional contributions with effect from 1<sup>st</sup> January 2025. As a consequence, the agreed contribution rates for future years are 19.8% for employers and range from 5.5% to 11.4% for employees, depending on salary.

### Principal actuarial assumptions

The following information is based upon a full actuarial valuation of the fund at 31 March 2023 updated to 31 July 2025 by a qualified independent actuary.

	At 31 July 2025	At 31 July 2024
Rate of increase in salaries	3.25%	3.25%
Future pensions increases	2.75%	2.75%
Discount rate for scheme liabilities	5.80%	5.00%
Inflation assumption (CPI)*	2.75%	2.75%
Commutation of pensions to lump sums	50.00%	50.00%

## NOTES TO THE FINANCIAL STATEMENTS

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 July 2025	At 31 July 2024
	Years	Years
<i>Retiring today: Males</i>	20.9	20.7
<i>Retiring today: Females</i>	24.2	24.1
<i>Retiring in 20 years : Males</i>	22.3	22.0
<i>Retiring in 20 years: Females</i>	25.5	25.5

The College's share of the assets in the plan at the balance sheet date and the expected rates of return were:

	Split of Investments at 31 July 2025	Fair Value at 31 July 2025 £'000	Split of Investments at 31 July 2024	Fair Value at 31 July 2024 £'000
Equity instruments	64%	52,560	64%	48,959
Bonds	21%	17,246	22%	16,830
Property	13%	10,676	13%	9,945
Cash	2%	1,643	1%	765
<b>Total fair value of plan assets</b>		<b>82,125</b>		<b>76,499</b>
Weighted average expected long term rate of		5.8%		5.0%
Actual return on plan assets		<b>2,950</b>		<b>3,638</b>

The amount included in the balance sheet in respect of the defined benefit pension plan is as follows:

	2025 £'000	2024 £'000
Fair value of plan assets	82,125	76,499
Asset ceiling adjustment	(28,463)	(16,222)
Present value of plan liabilities	(53,662)	(60,277)
<b>Net pensions liability</b>	-	-

Amounts recognised in the Statement of Comprehensive Income in respect of the plan are as follows:

	2025 £'000	2024 £'000
<b>Amounts included in staff costs</b>		
Current service cost	(793)	(817)
	<b>(793)</b>	<b>(817)</b>
<b>Amounts included in investment costs</b>		
Net interest received/(paid)	813	580
	<b>813</b>	<b>580</b>

## NOTES TO THE FINANCIAL STATEMENTS

---

<b>Amount recognised in Other Comprehensive Income</b>		
Return on pension plan assets	2,950	3,638
Experience losses arising on defined benefit obligations	-	-
Changes in demographic assumptions	(251)	121
Write down of pension assets	(12,241)	(4,804)
Changes in assumptions underlying the present value of plan liabilities	8,640	322
	<b>(902)</b>	<b>(723)</b>
<b>Movement in net defined benefit liability during year</b>		
<b>£'000</b>		
Net defined benefit liability in scheme at 1 August	-	-
Movement in year:		
Current service cost	(793)	(817)
Employer contributions	882	960
Net interest on the defined liability	813	580
Write down of pension assets	(12,241)	(4,804)
Actuarial gain	11,339	4,081
<b>Net defined benefit liability at 31 July</b>	<b>-</b>	<b>-</b>
<b>Asset and Liability Reconciliation</b>		
<b>£'000</b>		
<b>Changes in the present value of defined benefit obligations</b>		
<b>Defined benefit obligations at start of period</b>	<b>60,277</b>	<b>59,004</b>
Current service cost	793	817
Interest cost	2,982	2,949
Contributions by scheme participants	280	261
Experience gains and losses on defined benefit obligations	(570)	1,950
Changes in financial assumptions	(8,070)	(2,272)
Changes in demographic assumptions	251	(121)
Estimated benefits paid	(2,279)	(2,309)
Past service cost	(2)	(2)
<b>Defined benefit obligations at end of period</b>	<b>53,662</b>	<b>60,277</b>
<b>Changes in fair value of plan assets</b>		
<b>Fair value of plan assets at start of period</b>	<b>60,277</b>	<b>59,004</b>
Interest on plan assets	3,795	3,529
Return on plan assets	2,950	3,638
Employer contributions	882	960
Contributions by scheme participants	280	261
Write down of pension assets	(12,241)	(4,804)
Estimated benefits paid	(2,281)	(2,311)
<b>Fair value of plan assets at end of period</b>	<b>53,662</b>	<b>60,277</b>

## NOTES TO THE FINANCIAL STATEMENTS

---

The FRS 102 valuation of £28.4m asset has been reduced to £Nil by setting an asset ceiling adjustment on the basis that the College is unlikely to recover the asset and consequently does not meet the definition for recognition.

### 31. RELATED PARTY TRANSACTIONS

---

Owing to the nature of the College's operations and the composition of the Board of Governors being drawn from local public and private sector organisations, it is inevitable that transactions will take place with organisations in which a member of the Board of Governors may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the College's financial regulations and normal procurement procedures.

The Board of Governors has due regard to the Charity Commission's guidance on trustee expenses and payments. The total expenses paid to or on behalf of the governors during the year was £205 (2023/24: £144). This represents travel and subsistence expenses and other out of pocket expenses incurred in attending Governor meetings and charity events in their official capacity.

No governor has received any remuneration or waived payments from the College or its subsidiaries during the year (2023/24: None). There were no transactions with governors for 2024/25 (2023/24: None).

### 32. AMOUNTS DISBURSED AS AGENT

---

	2025 £'000	2024 £'000
<b>Balance unspent as at 31 July included in creditors</b>	<b>282</b>	<b>362</b>
Funding body grants – Adult Discretionary support	127	137
Funding body grants – Advanced Learner Loan Bursaries	71	70
Funding body grants – 16-19 Discretionary Bursaries	412	373
Other funding body grants	306	267
	<b>1,198</b>	<b>1,209</b>
Repaid to funding body	(30)	(9)
Disbursed to students	(510)	(571)
Disbursed to employers	(278)	(322)
Administration costs	(28)	(25)
<b>Balance unspent as at 31 July included in creditors</b>	<b>352</b>	<b>282</b>

Certain funding body grants are available solely for students and employers. In the majority of instances, the College only acts as a paying agent. In these circumstances, the grants and related disbursements are therefore excluded from the Statement of Comprehensive Income.

The College distributes 16-19 discretionary and vulnerable bursaries and free meals in further education (FEFM) funds to students as an agent for DfE. In the accounting period ended 31 July 2025, the College received a total of £530k and disbursed £447k from DfE 16-19 discretionary and vulnerable bursaries and FEFM funding after charging £28k for administration costs. As at 31 July 2025, the cumulative unspent 16-19 discretionary and vulnerable bursary funds and FEFM funding is £70k, which will either be spent in the following academic year or returned to DfE in March 2026.

## **NOTES TO THE FINANCIAL STATEMENTS**

---

Comparatives for the accounting period ended 31 July 2024 are £495k received from DfE, £503k disbursed to learners after charging £25k for administration costs, and total cumulative unspent funds, of which £13k was spent in 2024-25.